MD of Spirit River
November 25, 2026 - Regular Council Meeting - 09:00 AM

1 CALL TO ORDER

2 AGENDA ADDITIONS

3 ADOPTION OF THE AGENDA

4 ADOPTION OF PREVIOUS MINUTES

- MINUTES RM 19-26 [pgs 3 - 7]

5 DECLARATION OF INTEREST

6 COUNCILLOR ABSENCES

7 PUBLIC HEARING

8 DELEGATIONS

8.1 BDO Zone Initiative

9 BUSINESS ARISING FROM MINUTES

10 REPORTS

10.1 Agricultural Fieldman Report [pgs 8 - 9]

- RM 20-26

10.2 Public Works Report [pgs 10 - 11]

- RM 20-26

10.3 Finance Report [pgs 12 - 13]

- RM 20-26

10.4 Chief Administrative Officer Report [pgs 13 - 17]

- Report RM 19-26

10.5 Council Reports

11 TABLED ITEMS AND OLD BUSINESS

12 RECOMMENDATIONS FROM COMMITTEES

13 NEW BUSINESS

13.1 RFD: Appointment of Councillors to Agricultural Service Board [pg 18]

- Appointment of Councillors to Agricultural Services Board for 2026 - 2027 Term

13.2 RFD: 2026 MD Holiday Office Closures [pg 19]

- 2026 Christmas Holiday Office Closures

13.3 RFD: Councillor Absence Request [pg 20]

- Request for Approved Absence of Councillor

13.4 RFD: Cost of Living (COLA) Review [pgs 21 - 27]

- Cost of Living (COLA) Review
- COLA Research
- Leg.18: Council, Committee and Board Remuneration Policy

13.5 RFD: 2027 Interim Operating Budget [pgs 28 - 37]

- Request - 2027 Draft Interim Operating Budget
- 2027 Draft Budget by Division
- 2027 Draft Budget Line by Line

13.6 RFD: 2027 Interim Capital Budget [pgs 38 - 39]

- 2027 Interim Capital Budget
- 2027 Interim Capital Budget

14 BYLAWS

15 CORRESPONDENCE AND INFORMATION

15.1 INFORMATION: Central Peace Family and Community Support Services [pgs 40 - 41]

- CP FCSS Minutes from October 13, 2026

15.2 INFORMATION: FCSS: 60 Years of Partnership [pg 42]

- FCSS: 60 Years of Partnership

15.3 CORRESPONDENCE: Letter from R360 [pg 43]

- Letter from R360 re: New Rates 2026

15.4 CORRESPONDENCE: Weed and Pest Compliance Survey [pgs 43 - 46]

- Email Invitation to Complete Weed and Pest Compliance Survey

16 COUNCIL ISSUES AND CONCERNS

17 CLOSED MEETING (FORMERLY IN-CAMERA)

17.1 Closed Item: Closed Session as per Municipal Government Act R.S.A. 2000, Section 197 (4) to discuss Intermunicipal Relations (Access to Information Act, Part 1, Division 2, Exceptions to Disclosure ATIA Section 26

18 ADJOURNMENT

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133 Council
Minutes for Regular Council Meeting RM.19.26
9:00 a.m., Thursday, November 12th, 2026

The Regular Meeting of the Council of the Municipal District of Spirit River No. 133 was held in the Council Chambers of the Municipal Office situated at 4202 50th Street in the Town of Spirit River in the Province of Alberta on Thursday, November 12th, 2026 beginning at 9:00 am.

In attendance:

Council Members:	**Reeve Tony van Rootselaar** **Councillor Bernie Schoorlemmer** **Deputy Reeve Dean Wark** **Councillor Shelley Rozecki** **Councillor Evelyn Bzowy**
Administration:	**Shirley Hayden, Chief Administrative Officer** **Monty Bremont, Assistant Chief Administrative Officer** **Dion Hayden, Public Works Assistant Supervisor** **Simon Amting, Agricultural Fieldman** **Elena de Leon, Director of Corporate Finance** **Rebecca Fitzsimmons, Recording Secretary**

1. CALL TO ORDER

Regular Council Meeting RM 19-26 called to order by Reeve van Rootselaar at 9:02 am, on Thursday, November 12th, 2026.

2. AGENDA ADDITIONS

No additions to the Agenda.

3. ADOPTION OF THE AGENDA

MOTION 482.11.12.26 **Moved by Councillor Rozecki that Council adopt the agenda for the November 12th, 2026 Regular Council Meeting RM 19-26 as presented.**

Carried unanimously.

4. ADOPTION OF PREVIOUS MINUTES

MOTION 483.11.12.26 **Moved by Councillor Bzowy that Council adopt the Organizational Minutes from the November 12th, 2026 M.D. of Spirit River Organizational Meeting OM 01-26 as presented.**

Carried unanimously.

unapproved draft minutes RM 19-26

MOTION 484.11.12.26 **Moved by Deputy Reeve Wark that Council adopt the Minutes for the November 12th, 2026 Regular Council Meeting RM 18-26 as presented.**
Carried unanimously.

5. **DECLARATION OF INTEREST**

6. **COUNCILLOR ABSENCES**

7. **PUBLIC HEARING**

8. **DELEGATIONS**

9. **BUSINESS ARISING FROM MINUTES**

10. **REPORTS**

MOTION 485.11.12.26 **AGRICULTURAL FIELDMAN REPORT**

Moved by Councillor Rozecki that Council accept the Agricultural Fieldman Report RM 19-26 as presented by Agricultural Fieldman Simon Amting.
Carried unanimously.

Agricultural Fieldman Simon Amting left meeting RM 19-26 at 9:17 am.

PUBLIC WORKS REPORT

MOTION 486.11.12.26 **Moved by Councillor Rozecki that Council accept the Public Works Report RM 19-26 as presented by Public Works Assistant Supervisor Dion Hayden.**
Carried unanimously.

Public Works Assistant Supervisor Dion Hayden left meeting RM 19-26 at 9:18 am.

FINANCE REPORT

MOTION 487.11.12.26 **Moved by Councillor Schoorlemmer that Council accept the Finance Report RM 19-26 as presented by Director of Corporate Finance Elena de Leon.**
Carried unanimously.

CAO REPORT

MOTION 488.11.12.26 **Moved by Councillor Rozecki that Council accept the Chief Administrative Officer Report RM 19-26 as presented by CAO Shirley Hayden.**
Carried unanimously.

unapproved draft minutes RM 19-26

COUNCIL REPORTS

MOTION 489.11.12.26 **Moved by Councillor Schoorlemmer that Council accept the Central Peace Family and Community Support Services verbal report as presented by Councillor Bzowy, for information.**

Carried unanimously.

11. TABLED ITEMS AND OLD BUSINESS

12. RECOMMENDATIONS FROM COMMITTEES

13. NEW BUSINESS

MOTION 490.11.12.26 **Moved by Deputy Reeve Wark that Council approve the Next Generation 9-1-1 Data Aggregator Agreement with the Alberta Municipal Data Sharing Partnership (AMDSP), and authorize the Chief Administrative Officer to execute the agreement and establish the coordinated geographic information system (GIS) submission process with the Mackenzie Municipal Services Agency (MMSA).**

Carried unanimously.

MOTION 491.11.12.26 **Moved by Councillor Rozecki that Council approves submitting a grant application under the Northern and Regional Economic Development (NRED) program for $100,000 to fund the development of the M.D. of Spirit River Industrial Corridor Investment Attraction and Marketing Strategy; and commit the required 50% contribution totaling $50,000, to come from reserves.**

Carried unanimously.

MOTION 492.11.12.26 **Moved by Deputy Reeve Wark that Council rescind PWS.03: Snow Removal from a Private Laneway.**

Carried unanimously.

14. BYLAWS

15. CORRESPONDENCE AND INFORMATION

MOTION 493.11.12.26 **Moved by Councillor Bzowy that Council direct Finance to include Option 3 as proposed by Central Peace the Family and Community Support Services (FCSS) for the amount of $8836.40 in the upcoming 2027 M.D. of Spirit River budget.**

Carried unanimously.

unapproved draft minutes RM 19-26

MOTION 494.11.12.26 **Moved by Deputy Reeve Wark that Council accept RM 19-26 Correspondence and Information Items 15.1 through 15.8 for information.**

Carried unanimously.

16. **COUNCIL ISSUES AND CONCERNS**

17. **CLOSED MEETING (FORMERLY IN-CAMERA)**

MOTION 495.11.12.26 **Moved by Councillor Rozecki that Council move into closed session of RM 19-26 at 10:31 am, as per *Municipal Government Act* R.S.A. 2000, Section 197(4) to discuss:**

- **Intermunicipal Relations (*Access to Information Act*, Part 1, Division 2, Exceptions to Disclosure ATIA Section 26)**
- **Intermunicipal Relations (*Access to Information Act*, Part 1, Division 2, Exceptions to Disclosure ATIA Section 26)**

Carried unanimously.

Closed Session of RM 19-26 commenced at 10:31 am.

CAO Hayden, Assistant CAO Bremont, CFO de Leon, and Recording Secretary Fitzsimmons remained in Council Chambers for Closed Session of RM 19-26.

MOTION 496.11.12.26 **Moved by Councillor Bzowy that Council come out of Closed Session of RM 19-26 at 11:32 am.**

Carried unanimously.

Regular Session of RM 19-26 resumed at 11:32.

MOTION 497.11.12.26 **Moved by Deputy Reeve Wark that Council approve Option Two (2) for the newsletter, that the M.D. of Spirit River wishes to participate in the newsletter on a biweekly publication schedule with an estimated annual cost of $22, 917.44.**

Carried unanimously.

MOTION 498.11.12.26 **Moved by Reeve van Rootselaar that Council direct Administration to send thank you letters as discussed in closed session of RM 19-26.**

Carried unanimously.

unapproved draft minutes RM 19-26

18. **ADJOURNMENT**

Reeve van Rootselaar adjourned Regular Council meeting RM 19-26 at 11:33 am.

These minutes approved this _____ day of _____, 2026.

_____
Reeve
Tony Van Rootselaar

_____
Chief Administrative Officer (CAO)
Shirley Hayden

unapproved draft minutes RM 19-26

MD OF SPIRIT RIVER

AGRICULTURAL FIELDMAN REPORT

DATE: November 16, 2026

SUBMITTED BY: Agricultural Fieldman, Simon Amting

ANNUAL OPERATING PROGRAMS, PROJECTS AND ACTIVITIES:

Program/Activity/Project	*Timeline*	*Comments*
PRAAAF Update & Outreach/ Extension		Next ASB Meeting – Nov 24, Dec 17 VSI AGM Nov 13 – Peace River PRAAAF Meeting Nov 16 - GP Alberta Grains/Pulse Growers Nov 17 Grande Prairie SHC AG Succession Planning Workshop Westmark Hall Nov 25 IST Training Nov 30th to Dec 3rd ASB Provincial Conference Jan 20 to 23rd
Roadside Mowing	Completed	
General		Budget overview Policy/Bylaw review Reviewing ASB Programs Training
Weed Management & Pest Managment	Completed	

Cemeteries	Completed	
Nardam Campsite	Completed	
Seasonal Staff	Completed	

PUBLIC WORKS DEPARTMENT
DIRECTOR'S REPORT

DATE: November 25th, 2026

Administrative	Public Works Privacy Program Training November 19th, 2026
Grading	Ongoing road maintenance
Plowing	Sander box on truck required new wire harness
Gravel	
Culvert Installation/Repair	Picked up culvert order from Armtec
Washouts	
Brushing	
Signage	Put up 'No Exit' signs on Range Road 45 and Township Road 792
Bridge Files	
Nardam	
Public Works Shop	General housekeeping
Equipment	General maintenance
Training	Privacy training for all public works staff afternoon of November 19th, 2026
Ratepayer Comments	
Miscellaneous	Concerns were reported to Public Works by landowner adjacent to the landfill property regarding water crossing onto their field suspected to come from the site's surface water retention pond; administration acknowledged the landowner's concern, scheduled a site inspection with Public Works and Environmental Services to assess the perimeter berms and drainage patterns, will follow up with the landowner once findings and next steps are determined. Bus booked for snow tires on November 20th, 2026 Fuel tanks pricing investigation & project overview ongoing MD house – resolved kitchen sink minor plumbing issues and installed new toilet

PUBLIC WORKS DEPARTMENT
DIRECTOR'S REPORT

The Finance Department continues to focus on preparation of the 2027 Interim Budgets, year-end reporting, and the upcoming interim audit. The following updates are provided for Council's information.

2027 Interim Budget Preparation

- Administration continues to work on both the Operating and Capital Interim Budgets for 2027.
- Departmental requests, anticipated expenditures, and capital priorities are being reviewed to ensure the preliminary budgets reflect the Municipality's operational needs and upcoming commitments.
- Adjustments and updates are being made as additional information becomes available.

Year-End Reporting & Audit Preparation

- The Finance Department is currently working on year-end reporting requirements and preparing supporting documentation for the upcoming interim audit.
- The interim audit is scheduled for December 9–11, 2026.
- Administration continues to review financial records and outstanding items to ensure the necessary information is available to the auditor.

Catalis – Year-End Preparation

- Administration continues to work with Catalis regarding year-end procedures following the recent transition to the cloud-based accounting system.
- A remote meeting was attended on November 17 to review year-end processes and address any questions or concerns.
- Additional follow-up and troubleshooting will continue as required to ensure a smooth year-end transition.

Payroll & Benefits Reporting

- The Finance Department is working closely with the AP/Payroll Clerk in preparation for year-end payroll and benefits reporting.
- This includes reviewing payroll records, benefit information, and required year-end adjustments to ensure accurate reporting and compliance with applicable deadlines.

Insurance Renewal

- Administration is currently working with RMA insurance on the upcoming renewal.
- Updated insurance values and renewal information are expected to be received by early December.
- Once received, Administration will review the updated information and any changes to coverage or premiums.

General Reminder to council:

Please remember that council timesheets and expenses are due by the 25th of each month.

Attended Meetings Delegations & Conferences	**CPREM** Continue to represent the municipality on this regional collaborative committee focused on mutual aid agreements, shared emergency preparedness, and inter-municipal resource pooling. Meetings regularly include regional agency and stakeholder updates—including Alberta Health Services (Ryan Squires), Forestry and Parks, and the RCMP—to align operational intelligence across partners. At the upcoming March 11 session, administration and partner agencies will review coordinated response protocols and regional readiness ahead of seasonal spring hazards. **PEMBINA Emergency Management Training** Participated in operational emergency management training alongside Pembina stakeholders to strengthen joint municipal-industry response protocols for critical infrastructure and pipeline hazards. The session reinforced incident command structures and interagency communication workflows to ensure statutory compliance and rapid local coordination during an emergency. **Privacy Training November 19th and 20th** I attended mandatory compliance training covering Alberta's new access-to-information and privacy legislation—the *Access to Information Act* (ATIA) and the *Protection of Privacy Act* (POPA). This session ensures administrative oversight remains current on statutory obligations regarding records management, breach mitigation, and the processing of formal information requests under the updated provincial framework. **CPFRC** I attended the CPFRC meeting to review local public safety service delivery, and provided updates on fire rescue operations, budgets, equipment procurement, regional cooperation, and administrative planning. **Fire Rescue Operations and Response Updates** • The department responded to 164 incidents since January, including fires, vehicle accidents, and alarms. • Ongoing weekly training includes recruit programs with planned graduation in March 2027. • The department actively participates in regional firefighting

associations and mutual aid collaborations.

Fire Equipment Procurement and Replacement Strategies

- The department plans to replace SCBA units through either outright purchase or leasing, based on lifecycle costs.
- Multiple quotations for SCBA gear, including Scott and Air-Pak models, have been obtained with detailed specifications.
- Replacement is prioritized for firefighter safety, operational reliability, and standard compliance. Implementation involves procurement evaluations, coordination with vendors, and trade-in arrangements.

Budget Planning and Financial Management

- The 2027 proposed budgets cover operations, training, and administrative expenses totaling over $473,000.
- Funding sources include municipal contributions, provincial grants, firefighting fees, and donations.
- The budget accounts for vehicle maintenance, equipment repairs, staff salaries, and training programs.
- The department prepares a five-year capital replacement plan and monitors annual expenditures.

Regional Collaboration and Governance Enhancements

- Discussions focus on expanding the Central Peace Fire & Rescue Commission's membership responsibly.
- Proposed regional cooperation offers improved resource sharing, mutual aid, and collective influence.

Training, Safety, and Community Engagement Initiatives

- The department hosts first aid, CPR, trench rescue, and live fire training to improve responder skills.
- Community risk assessments and prevention activities aim to identify hazards and reduce incidents.
- Public education and community outreach are integrated into operational planning. Efforts are underway to enhance firefighter safety, operational readiness, and inter-agency communication.

Remembrance Day Ceremony Nov 11

Attended the November 11 Remembrance Day ceremony to honor local

	veterans and fallen service members. Attendance included participating in official wreath-laying protocols alongside Council and community leadership. **IDP meeting with ToSR November 16** **Daycare Steering Meeting Nov 10** **Daycare grant funding announcement:** The MD of Spirit River secured $2.71 million in provincial funding toward a new 102-space licensed, subsidized childcare facility. Located behind the MD administration building the project has already begun preliminary site work, with construction expected to start in spring 2027 following the winter procurement process. Congratulations to each of our current MD Council members and MD administration (current and past) for your vision and for your unwavering dedication to the project. Thank you to all who sent letters of support and to the generous sponsors of the project: Saddle Hills County, the Rycroft Ag Society and the Spirit River Ag Society. I want to extend a massive thank you to our MD Assistant CAO, Monty Bremont, for her incredible work on the daycare project. Bringing a project of this scale to life took years of her behind-the-scenes research, meticulous grant writing, and hours of tireless dedication. Monty, thank you for seeing this through from an idea to a reality for our local families. A great win for the Region. Working with Lighthouse on the new logo and test designs, online links to order merchandise.
Wildfire	Working with Director, Community Recovery Services, Recovery Branch, AEMA, PSES regarding questions the team had regarding the wildfire invoice and the financial impact on the municipality. The invoice was dated 2024 the municipality paid the full amount of the invoice to avoid any potential late charges, as a result the municipality absorbed the unbudgeted expense. Legally we cannot run an operating deficit; consequently, covering this delayed invoice required drawing directly from municipal reserves earmarked for long-term infrastructure and capital maintenance. This reduces our emergency liquidity, forfeits reserve interest, and forces council to either defer planned capital projects or potentially pass the cost onto a very small tax base unless reimbursed through the DRP therefore, council directed Administration to pay the Wildfire Invoice in the amount of $76,867.70 in June and further to apply for the Municipal Wildfire Assistance Program (MWAP) grant. Brenda confirmed, MWAP is no longer something that we can use, but we will be proceeding with the DRP Disaster

	Recovery Program, that will need to go to the minister for approval and is in progress right now I am working with their team this week on completing the rest of the required documentation for the funding.
Housekeeping items	Meeting minutes reviews, Agenda reviews, Facebook posts, Articles/ Posts for Newsletter Publication, Catalis training, Voyent Alert training, in correspondence with Canadian Fiber Optic delegation and ongoing follow up. Working with RMA risk advisor re insurance policy for fuel tanks and PW's department regarding tank installation research, Budget, cola research, connected with Grant Rowsell @ R360, developed MD CAO Evaluation templates and package, MD house rental follow up with tenant, contacted wild west dirt works re tree spade cost quote- waiting on reply, letters, working on email signature development with Rebecca and Amy. Sent FCSSAA information to ToSR CAO as the unit authority for FCSS , information sharing regarding Hazard and Identification training, waiting to hear back re waterline information, Working with Denise on sign for the daycare construction site, Alberta Counsel; Alberta Summer job program grant application - potential to organize archives Follow up with South Peace Regional Archives; Ellyn Vandekerkhove director south peace archives, followed up with the MD and relayed her understanding that there are a lot of considerations that go into this type of decision, and was there anything the MD would like to implement on our SPRA end to keep you updated on our operations. I confirmed that potentially they could submit their minutes and periodically submit or present a summary for council. The organization sincerely expresses their gratitude to the MD for their continued support. For reference: MD Request for Proposal: Municipal Property Assessment Services posted on November 4th.
Meetings and Conferences	**Alberta Transportation:** Danny Jung, Infrastructure manager - In-person delegation with our council December 9th – please forward questions and concerns in advance of the meeting. **Grande Spirit Foundation - Monday December 7th 10:30 a.m. -**

	Reeve, MD GSF board member Our GSF (Chair/CAO and board member from GSF) - to discuss requisition as related to projects. **Council meetings** **December 8th and December 23rd** **Staff and Council Christmas lunch , December 23rd Dr.Ezealigo to attend lunch with council.** **Central Peace Regional Emergency Management (CPRE):** **March 11th Birch Hills County Council Chambers**

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING: RM 20-26
MEETING DATE: November 25th, 2026
ORIGINATED BY: Administration
TITLE: Appointment of Council Members to Agricultural Service Board (ASB) for 2026-2027 Term

BACKGROUND/PROPOSAL

Administration inadvertently omitted the appointments of Council Members to the Municipal District internal Agricultural Service Board (ASB) from the organizational meeting agenda and therefore these appointments need to be formalized. The standard procedural cure is to officially appoint them now and ratify past actions that have occurred since the organizational meeting. If the intended councillors have already attended ASB meetings or participated in decisions since October 29th, 2026, council must validate those actions to ensure the ASB's decisions are legally sound.

RECOMMENDATION/RESOLUTION

To ensure both that the appointments and any interim work are covered:

That Council appoint Councillor Rozecki and Councillor Schoorlemmer to the Agricultural Service Board (ASB) for the 2026-2027 term, and further, that Council ratify and confirm any and all actions taken by these Councillors acting as members of the Agricultural Service Board from October 29th, 2026, to present.

Or

That Council direct administration accordingly.

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING: RM 20-26
MEETING DATE: November 25th, 2026
ORIGINATED BY: CAO
TITLE: Christmas Holidays 2026-2027 Office Closure

BACKGROUND/PROPOSAL

Administration is proposing The Municipal District of Spirit River No.133 municipal office and the Public Works office be closed to the public beginning December 24th, 2026 through to Sunday, January 3rd, 2027, for the 2026 - 2027 Christmas and New Year holiday break, with the office set to reopen January 4th, 2027. December 29th, 30th and 31st, municipal staff will be provided the following options:

1) Optional unpaid leave;
2) Option to work during December 29th, 30th and 31st, 2027 (closed to the public);
3) Option to use vacation time;

The office will reopen on Monday, January 4th, 2027.

RECOMMENDATION/RESOLUTION

That The Municipal District Administration Office and Public Works Office be closed from December 24th, 2026 - January 3rd, 2027, with the following staff options: optional work, use staff vacation days, or take an unpaid leave for the 2026 – 2027 Christmas Holiday Season, to be selected by each employee according to the alignment of their preference and their available days, should they select option (3).

Or

That Council direct administration accordingly.

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING:	**RM 20-26**
MEETING DATE:	**November 25th, 2026**
ORIGINATED BY:	**CAO**
TITLE:	**Request for Temporary Leave of Absence – Councillor Bzowy**

BACKGROUND/PROPOSAL

Background: Councillor Bzowy is requesting a temporary leave of absence for personal reasons. During this time, the Councillor will be absent from the following scheduled meetings:

- Wednesday, December 9th, 2026;
- Wednesday, December 23rd, 2026;
- Wednesday, January 13th, 2027;
- Wednesday, January 27th, 2027;

Legislative Authority: Section 174(1)(d) of the *Municipal Government Act (MGA)* states that a councillor is disqualified if absent from all regular council meetings for a period of 60 consecutive days. However, Section 174(2)(a) states that this disqualification does not apply if the absence is authorized by a resolution of council. Passing the recommendation below provides this authorization.

RECOMMENDATION/RESOLUTION

THAT Council authorize a temporary leave of absence for Councillor Bzowy from December 9th, 2026 to and including January 27th, 2027 and that their absence from all regular Council meetings during this period be authorized pursuant to Section 174(2)(a) of the *Municipal Government Act.*

Or

That Council direct administration accordingly.

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING: RM-20-26
MEETING DATE: November 25th , 2026
ORIGINATED BY: Elena De Leon, CFO
TITLE: COLA Review

BACKGROUND

As part of the 2027 budget process, Administration has reviewed cost-of-living and wage indicators to determine an appropriate general adjustment for municipal employees. The accompanying 2026 COLA Review provides economic context, including Alberta-wide inflation measures and available regional information.

Discussion

The October 2026 Consumer Price Index indicated year-over-year inflation of 3.3% in Alberta and 3.1% nationally. While a separate Consumer Price Index is not published for Spirit River, Alberta inflation provides a reasonable benchmark for budget planning. Administration is proposing a 3.0% COLA to recognize increases in living costs while balancing employee retention, compensation consistency and the Municipality's financial sustainability.

Attached to the RFD is a full report behind the COLA recommendation mentioned in this RFD.

Recommendation

That Council approve a three percent (3.0%) cost-of-living adjustment for eligible employees of the Municipal District of Spirit River No. 133 & all cost attached to Policy Leg.18, effective January 1, 2027, in accordance with applicable employment agreements and municipal compensation policies, and direct Administration to include the associated costs in the 2027 Operating Budget.

Or

That Council directs administration accordingly

Attachment

2026 COLA Review and 2027 Recommendation (three-page report).

Policy Leg. 18

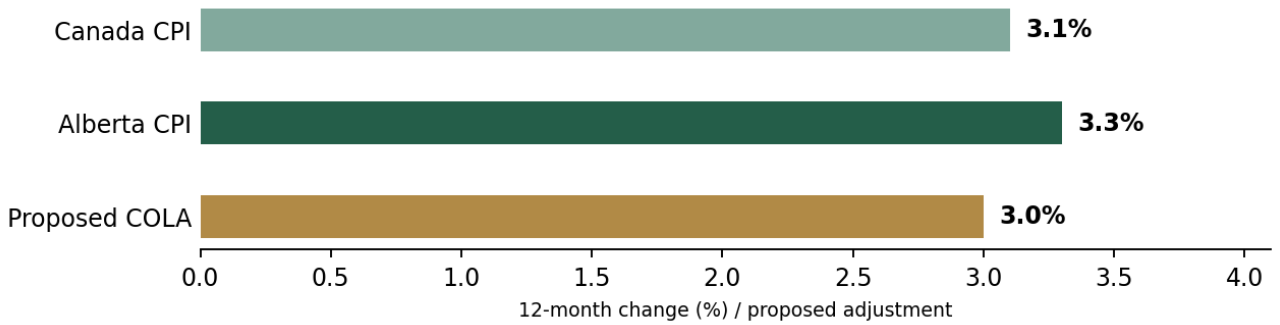
2026 Cost-of-Living Review for 2027 Budget Discussions

2027 Cost-of-Living Adjustment (COLA) Recommendation | Municipal District of Spirit River No. 133

Purpose

To review current living-cost pressures in Alberta and Canada and recommend a 3% cost-of-living adjustment for municipal employees effective January 1, 2027, subject to Council approval.

At a glance — latest available inflation



Source: Statistics Canada, October 2026 Consumer Price Index (released November 16, 2026). Figures are annual changes, not forecasts for 2027.

Inflation reflects how quickly prices are changing. A lower inflation rate does not mean costs have returned to earlier levels. Families continue to pay more for many everyday necessities than they did several years ago.

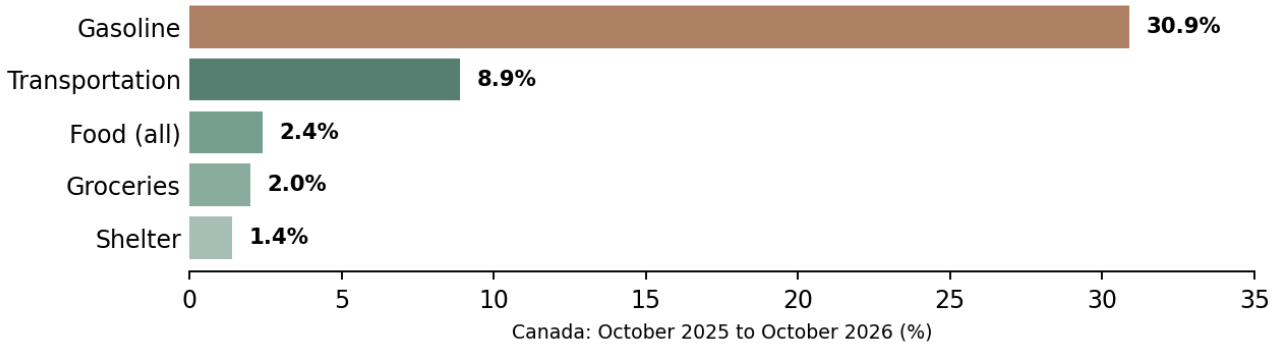
Why 3%?

The proposed 3% adjustment is close to the current Canadian inflation rate and slightly below Alberta's 3.3% rate. It recognizes ongoing household pressures without attempting to match every individual cost increase. It also provides a modest step toward more competitive compensation.

Recommendation: 3% general COLA effective January 1, 2027, subject to Council approval. This recommendation is separate from individual performance-related wage adjustments.

What employees are paying more for

Every household is different, but grocery bills, transportation, housing, utilities and childcare are common pressures. The figures below show national price changes over the last 12 months; they are not Spirit River-specific prices.



Source: Statistics Canada, October 2026 CPI. Transportation includes gasoline; the two figures should not be added together.

Practical impact on households

Necessity	What the data means for employees
Food and groceries	Grocery prices increased 2.0% nationally in the past year and are 31.9% higher than in October 2020. Even smaller annual increases build on an already higher price level.
Housing and utilities	National prices increased 1.4%. Individual mortgage, rent, heat and electricity bills can differ substantially; some households may face larger changes.
Driving and commuting	Transportation increased 8.9% nationally, including a 30.9% rise in gasoline year over year. Driving is a regular necessity for many rural households.
Childcare	Childcare can be a substantial fixed expense for families with young children. Fees depend on eligibility, program, age and provider; a reliable comparable 2026 Spirit River price series is not available.

A household with more spending on fuel or childcare may experience a different cost-of-living change from the overall CPI. CPI is a useful common benchmark, but it is not the exact increase in every employee's expenses.

Alberta context and wage competitiveness:

Alberta compared with Canada

In October 2026, Alberta's overall inflation rate was 3.3%, compared with 3.1% nationally. Alberta's inflation was influenced in part by higher automobile insurance costs. This is relevant to rural residents who depend on personal vehicles, although individual costs vary.

Statistics Canada does not publish a separate consumer price index for Spirit River. Provincial and national statistics are therefore the most consistent published benchmarks for this review; they should not be presented as a precise local cost-of-living measurement.

Administration's municipal wage review

Administration previously reviewed and compared municipal wages with those of surrounding municipalities. That review indicated that the MD of Spirit River remains toward the lower end of competitive wage ranges for comparable positions.

A 3% COLA would not eliminate the wage gap, but it would help narrow it while recognizing the ongoing cost of necessities. The detailed municipal wage comparison is an internal finding and is separate from Statistics Canada's inflation figures.

Recommendation to Council

Administration recommends a 3% COLA effective January 1, 2027, subject to Council approval. This approach recognizes the increase in basic living expenses, is broadly aligned with current inflation, and provides a reasonable step toward reducing the wage competitiveness gap identified in Administration's review.

Sources and notes

1. Statistics Canada, Consumer Price Index, October 2026 (November 16, 2026): https://www150.statcan.gc.ca/n1/daily-quotidien/261116/dq261116a-eng.htm

2. Statistics Canada, CPI provincial table: https://www150.statcan.gc.ca/n1/daily-quotidien/261116/t002a-eng.htm

3. ATB Financial, "Breathing room," November 16, 2026: https://www.atb.com/company/insights/the-twenty-four/consumer-price-index-october-2026/

4. Municipal wage comparison: Administration's previously completed review; underlying data not reproduced in this report.

Policy No. LEG.18

Council, Committee and Board Remuneration

Amended: **June 10th,2026**

Department: **Legislative**

Council Resolution No: **301.06.10.26**

Related Procedure:

Past review dates: May 27th, 2026; December 3rd, 2025; April 16th, 2024; January 17th, 2024; August 3rd, 2022; March 4th, 2025; January 1, 2019;

The Municipal District of Spirit River No.133 Policy Manual

Policy Statement:

This policy applies to all council members of the Municipal District of Spirit River No. 133 and all members-at-large of committees or boards appointed by the Municipal District of Spirit River No. 133. The Council of the Municipal District of Spirit River No. 133 may amend, delete, or make additions to this policy as deemed necessary, by resolution of Council, passed in a duly assembled meeting of council. Cost of living increases (COLA) will be automatically adjusted to reflect increases as they occur. (This policy will be reviewed periodically).

Procedure:

This policy will apply to all who attend meetings on behalf of the Municipal District of Spirit River No.133.

Definitions:

Council Members: will include committee members, members-at-large appointed to committees by Council.

Elected Council Members: means only the members elected by the electorate.

Council Meetings: will include committee meetings, convention days, travel days, and road tour days.
Subsistence: will mean food and non-alcoholic beverage only.

Accommodation: means hotel room charges, in-house and local telephone calls, and all applicable taxes.

Incidentals: means extra expenses expended by representatives of the Municipal District of Spirit River when out of town on municipal business after 24 hours.

Mileage Rate: means reimbursement for travel expenses when using personal vehicles while on municipal business.

Reeve's Allowance: means indemnity paid to the Reeve in compensation for supervision, attending the municipal office as the Chief Elected Official of the municipality and preparation for council meetings per month.

Councillor Allowance: means indemnity paid to regular members of council in compensation for supervision and preparation for council meetings per month.

Travel Time: means time required by the member to travel to the definite location to attend to meetings or conferences on behalf of the municipality.

Policy Guidelines:

Remuneration

Council members of the Municipal District of Spirit River No. 133 and committee or board members appointed by the MD will be remunerated in the following manner: members-at-large that are appointed to boards at the organizational meeting will be compensated at the same standard rate as a meeting.

Procedure for Members

Mixed Compensation:

Member meetings: ~~**$191.23**~~/ per meeting. (196.97 with COLA)
Conference: Full day conference : ~~**$265.23**~~/ per day (273.19 with COLA). Half day conference : ~~**$191.23**~~/ per day. (196.97 with COLA)

If a member of Council is requested to sit on a board or committee and the remuneration is less than this policy, that member may apply for equitable reimbursement as per this policy.

Salary:

Reeves Allowance - One thousand and two hundred and thirty-seven dollars and eight cents - **(~~$1274.19)~~** /per month. (1312.41 with COLA)

Councillor Allowance - One thousand and sixty dollars and ninety cents - **($1092.73)** / per month. (1125.51 with COLA)

Travel Allowance:

Mileage Rates:

$0.73 per kilometer for the first 5,000 kilometers. $0.66 per km after that. (CRA guideline)

NOTE: The Municipal District of Spirit River No.133 will adhere with all Current Canada Revenue Agency Guidelines pertaining to Mileage allowances.

- When travel is required for any meeting 500 hundred kilometres or beyond one-day travel time will be allowed.
- When travel is required for any meeting 800 hundred kilometres or beyond two days travel time will be allowed.

Cab Fares - Reimbursement with receipts.
Parking - Reimbursement with receipts.

Note:

All compensation earned through salary, meeting participation, or conference attendance will be considered taxable income

Accommodation:

Accommodation - Up to a maximum of **$257.50 / per day (subject to increased rates due to peak booking times for conferences or as otherwise booked by a member of administration).**

Accommodation - (at a family or friends) **$51.50** (maximum no receipt required)

Accommodation will be paid by The Municipal District of Spirit River No.133 Credit Card whenever possible.

Airfare:

Airfare will be paid by the Municipal District of Spirit River No.133 Credit Card whenever possible.

In instances where the member must pay for additional flight changes associated with travel for MD business and the MD credit card is not available, any additional airfare costs incurred to the member will be reimbursed by the MD.

Meal Allowance:

Subsistence will be paid only if not covered in the conference or meeting registration, following amounts are used as a guideline:

Breakfast	$26.52
Lunch	$26.52
Dinner	$37.13

The MD does not allow the purchase of alcohol and movies, members and employees will use reasonable discretion when purchasing meals, managers that hold MD credit cards will use discretion with regard to the purchase of meals for MD attendees or a meal in relation to public relations for the MD.

Benefits:

- AUMA policy coverage is to be paid at 100% by the municipality for Elected Council Members of the Municipal District of Spirit River No. 133.

Incidentals:

Twenty-one dollars and twenty-two cents ($21.22) per day for every 24 hours away from home, starting the first day the member/employee leaves to attend the conference.

A greater amount may be paid when receipts are provided.

Expense Sheets are due the 26th of each and every month.

Reference Documents:

- *Travel Expense Claim Sheet*
- *Council Timesheet*

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING: RM-20-26
MEETING DATE: November 25th , 2026
ORIGINATED BY: Elena De Leon, CFO
TITLE: 2027 Interim Operating Budget

BACKGROUND

Administration is presenting the proposed 2027 Interim Budget for Council review and approval. Minor adjustments have been made, and most departmental expenses have been reviewed. The interim budget provides spending authority for the start of 2027 and supports compliance with the Municipal Government Act (MGA).

Budget Review

A detailed review of the 2027 Operating and Capital Budgets will take place at a Committee of the Whole meeting next spring. Any further adjustments between the interim and final budgets will be presented to and discussed with Council before final approval.

Items Remaining Unchanged

At this stage, no changes have been made to property tax revenue, amortization, insurance costs or regular payroll deductions and employer-related costs (EI, income tax, CPP, benefits and LAPP). The full donations budget will also be reviewed and amended as part of the final budget process.

Impact of Wage Adjustments and COLA

The proposed wage budgets across all departments reflect an overall 11% increase to allow for performance review adjustments and the proposed cost-of-living adjustment (COLA). The COLA portion remains subject to Council approval under the separate COLA Request for Decision. These wage provisions will allow approved adjustments to take effect in January 2027. The 11% represents the overall budgeted wage increase, not an 11% COLA for individual employees.

Recommendation

That Council approve the 2027 Interim Operating as presented, recognizing that further departmental review and adjustments will be brought forward during the final budget process in spring 2027, and that implementation of the proposed COLA remains subject to separate Council approval.

Or

That Council directs administration accordingly

Attachment: Proposed 2027 Interim Operating Budgets

Municipal District of Spirit River No. 133

2027 – 2030 INTERIM Operating Budget | Division Summary

All amounts in Canadian dollars

			Budget			2026 vs 2027		Forward Years		
Division	**2025 Actual**	**2026 Actuals**	**2025 Budget**	**2026 Budget**	**2027 Budget**	**$ Change**	**% Change**	**2028 Budget**	**2029 Budget**	**2030 Budget**
Revenue										
Property Taxes	(4,932,044)	(7,563,722)	(4,983,977)	(5,569,355)	(5,569,355)	-	-	(5,569,355)	(5,569,355)	(5,569,355)
Public Works	(133,650)	(143,710)	(733,145)	(289,909)	(215,609)	74,300	25.6%	(215,609)	(215,609)	(215,609)
Administration	(154,275)	(107,899)	(119,166)	(188,913)	(177,413)	11,500	6.1%	(177,413)	(177,413)	(177,413)
Agriculture Services	(168,342)	(167,003)	(166,247)	(166,647)	(166,647)	-	-	(166,647)	(166,647)	(166,647)
Cemeteries	(1,125)	-	(500)	(500)	(500)	-	-	(500)	(500)	(500)
Council	-	-	-	-	-	-		-	-	-
Culture/Nardam	(22,214)	(15,180)	(15,000)	(20,000)	(20,000)	-	-	(20,000)	(20,000)	(20,000)
Development	(6,306)	(7,512)	(4,000)	(4,500)	(4,500)	-	-	(4,500)	(4,500)	(4,500)
Economic Development	-	(24,785)	-	(20,000)	-	20,000	100.0%	-	-	-
FCSS	(246,796)	(52,677)	(193,135)	(174,625)	-	174,625	100.0%	-	-	-
Daycare Services	-	-	-	-	(675,000)	(675,000)		(675,000)	(675,000)	(675,000)
Fire Services	(9,827)	(9,827)	(9,827)	(9,827)	(9,827)	-	-	(9,827)	(9,827)	(9,827)
Health & Safety	-	-	-	-	-	-		-	-	-
Medical Clinic	-	-	-	-	-	-		-	-	-
Parks & Recreation	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)	-	-	(24,000)	(24,000)	(24,000)
Transit	(15,955)	(112,738)	(7,500)	(65,500)	(65,500)	-	-	(65,500)	(65,500)	(65,500)
Water and Waste	(75,011)	-	(60,000)	(65,000)	(65,000)	-	-	(65,000)	(65,000)	(65,000)
Requisitions	-	-	-	-	-	-		-	-	-
Transfers to Reserves	-	-	-	-	-	-		-	-	-
Total Revenue	**(5,789,546)**	**(8,176,376)**	**(6,316,497)**	**(6,598,776)**	**(6,993,351)**	**(282,279)**	**(6.0%)**	**(6,993,351)**	**(6,993,351)**	**(6,993,351)**
Expense										
Property Taxes	717	2,920	-	-	-	-		-	-	-
Public Works	3,296,401	3,431,324	2,327,450	3,962,203	3,974,203	12,000	0.3%	3,974,203	3,974,203	3,974,203
Administration	1,257,577	1,264,709	1,034,250	1,326,000	1,401,450	75,450	5.7%	1,401,450	1,401,450	1,401,450
Agriculture Services	489,863	451,901	328,810	532,075	540,075	8,000	1.5%	540,075	540,075	540,075
Cemeteries	5,600	7,500	14,000	12,000	11,000	(1,000)	(8.3%)	11,000	11,000	11,000
Council	184,440	177,586	164,965	226,690	249,690	23,000	10.1%	249,690	249,690	249,690
Culture/Nardam	47,571	35,021	69,825	57,400	62,400	5,000	8.7%	62,400	62,400	62,400
Development	94,256	88,249	89,400	90,000	98,150	8,150	9.1%	98,150	98,150	98,150
Economic Development	97,140	51,634	105,425	30,950	17,950	(13,000)	(42.0%)	17,950	17,950	17,950
FCSS	246,716	28,968	191,535	174,625	-	(174,625)	(100.0%)	-	-	-
Fire Services	202,544	303,971	202,487	213,500	213,500	-	-	213,500	213,500	213,500
Health & Safety	28,675	28,918	35,575	46,425	51,425	5,000	10.8%	51,425	51,425	51,425
Medical Clinic	6,021	22,949	16,000	8,000	8,000	-	-	8,000	8,000	8,000
Parks & Recreation	34,770	24,000	29,000	29,000	29,000	-	-	29,000	29,000	29,000
Transit	125,443	112,902	73,180	137,308	137,308	-	-	137,308	137,308	137,308
Water and Waste	4,173	3,847	5,000	3,000	4,500	1,500	50.0%	4,500	4,500	4,500
Requisitions	897,082	692,717	747,286	978,080	978,080	-	-	978,080	978,080	978,080
Transfers to Reserves	-	-	882,308	492,396	262,496	(229,900)	(46.7%)	262,496	262,496	262,496
Total Expense	**7,018,988**	**6,729,116**	**6,316,497**	**8,319,652**	**8,039,227**	**2,003,156**	**(3.4%)**	**8,039,227**	**8,039,227**	**8,039,227**
Net										
Property Taxes	(4,931,327)	(7,560,802)	(4,983,977)	(5,569,355)	(5,569,355)	-	-	(5,569,355)	(5,569,355)	(5,569,355)
Public Works	3,162,751	3,291,530	1,594,305	3,672,294	3,758,594	86,300	2.4%	3,758,594	3,758,594	3,758,594
Administration	1,103,302	1,156,058	915,084	1,137,087	1,224,037	86,950	7.6%	1,224,037	1,224,037	1,224,037
Agriculture Services	321,521	284,898	162,563	365,428	373,428	8,000	2.2%	373,428	373,428	373,428
Cemeteries	4,475	7,500	13,500	11,500	10,500	(1,000)	(8.7%)	10,500	10,500	10,500
Council	184,440	177,586	164,965	226,690	249,690	23,000	10.1%	249,690	249,690	249,690
Culture/Nardam	25,357	19,841	54,825	37,400	42,400	5,000	13.4%	42,400	42,400	42,400
Development	87,950	80,737	85,400	85,500	93,650	8,150	9.5%	93,650	93,650	93,650
Economic Development	97,140	26,849	105,425	10,950	17,950	7,000	63.9%	17,950	17,950	17,950
FCSS	(80)	(23,709)	(1,600)	-	-	-		-	-	-
Fire Services	192,717	294,144	192,660	203,673	203,673	-	-	203,673	203,673	203,673
Health & Safety	28,675	28,918	35,575	46,425	51,425	5,000	10.8%	51,425	51,425	51,425
Medical Clinic	6,021	22,949	16,000	8,000	8,000	-	-	8,000	8,000	8,000
Parks & Recreation	10,770	-	5,000	5,000	5,000	-	-	5,000	5,000	5,000
Transit	109,488	164	65,680	71,808	71,808	-	-	71,808	71,808	71,808
Water and Waste	(70,838)	3,847	(55,000)	(62,000)	(60,500)	1,500	2.4%	(60,500)	(60,500)	(60,500)
Requisitions	897,082	692,717	747,286	978,080	978,080	-	-	978,080	978,080	978,080
Transfers to Reserves	-	-	882,308	492,396	262,496	(229,900)	(46.7%)	262,496	262,496	262,496
AMORTIZATION				(1,720,876)	(1,720,876)	-		(1,720,876)	(1,720,876)	(1,720,876)
Total Net	**1,229,442**	**(1,479,149)**	**-**	**0**	**0**	**-**		**0**	**0**	**0**

Municipal District of Spirit River No. 133

2027 – 2030 Interim Operating Budget

By Division | All amounts in Canadian dollars

								2026 vs 2027 Budget		Multi-Year Plan	
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
PROPERTY TAXES											
Revenue											
1-00-00-000-00		Other Revenue	-	(2,019,137)	-	-	-		-	-	-
1-00-00-111-00		Res Land & Improvements Taxes	(524,090)	(589,672)	(589,319)	(589,319)	-	0%	(589,319)	(589,319)	(589,319)
1-00-00-113-00		Non-Res Land & Improvement Tax	(1,278,942)	(1,388,231)	(1,388,231)	(1,388,231)	-	0%	(1,388,231)	(1,388,231)	(1,388,231)
1-00-00-114-00		Non-Res Machinery & Equipment	(253,193)	(277,624)	(277,624)	(277,624)	-	0%	(277,624)	(277,624)	(277,624)
1-00-00-115-00		Farmland Taxes	(228,765)	(243,158)	(240,260)	(240,260)	-	0%	(240,260)	(240,260)	(240,260)
1-00-00-150-00		Minimum Levy Top Up	-	-	(2,476)	(2,476)	-	0%	(2,476)	(2,476)	(2,476)
1-00-00-510-00		Penalties On Taxes	(21,523)	(32,493)	(8,000)	(8,000)	-	0%	(8,000)	(8,000)	(8,000)
1-00-00-552-00		Investment Interest	(100,900)	(28,992)	(100,000)	(100,000)	-	0%	(100,000)	(100,000)	(100,000)
1-00-00-557-00		Assessment Appeals	-	-	-	-	-		-	-	-
1-00-00-560-00		Alberta Education Taxes	(616,345)	(854,847)	(820,198)	(820,198)	-	0%	(820,198)	(820,198)	(820,198)
1-00-00-570-00		Rcssd No. 28 School Taxes	(37,395)	(49,455)	(47,927)	(47,927)	-	0%	(47,927)	(47,927)	(47,927)
1-00-00-575-00		Seniors Foundation Taxes	(28,755)	(30,240)	(32,828)	(32,828)	-	0%	(32,828)	(32,828)	(32,828)
1-00-00-580-00		Designated Industrial Property	(1,842,135)	(2,041,157)	(2,053,697)	(2,053,697)	-	0%	(2,053,697)	(2,053,697)	(2,053,697)
1-00-00-580-01		DIP Provincial	-	(8,715)	(8,795)	(8,795)	-	0%	(8,795)	(8,795)	(8,795)
Total Revenue			**(4,932,044)**	**(7,563,722)**	**(5,569,355)**	**(5,569,355)**	**-**	**0%**	**(5,569,355)**	**(5,569,355)**	**(5,569,355)**
Expense											
2-00-00-500-00		CRA Adjustments	717	2,920	-	-	-		-	-	-
Total Expense			**717**	**2,920**	**-**	**-**	**-**		**-**	**-**	**-**
							-		-	-	-
PUBLIC WORKS											
Revenue											
1-32-00-412-00		Approach Approvals	(250)	(1,900)	-	(500)	(500)		(500)	(500)	(500)
1-32-00-413-00		Road Crossing Permits	-	(400)	-	(200)	(200)		(200)	(200)	(200)
1-32-00-414-00		Road Equipment Moves	(20,038)	(13,717)	(20,000)	(20,000)	-	0%	(20,000)	(20,000)	(20,000)
1-32-00-415-00		Sale Of Materials	(5,540)	-	(6,000)	(6,000)	-	0%	(6,000)	(6,000)	(6,000)
1-32-00-417-00		Dust Control Fees	(93,882)	(115,439)	(90,000)	(90,000)	-	0%	(90,000)	(90,000)	(90,000)
1-32-00-490-00		Other Revenue	(1,600)	(500)	(75,000)	-	75,000	100%	-	-	-
1-32-00-560-00		Road Lease Agreements	(1,130)	(1,130)	(600)	(600)	-	0%	(600)	(600)	(600)
1-32-00-561-00		Custom Work	(585)	-	-	-	-		-	-	-
1-32-00-562-00		Driveway Plowing & Equip Rental	(125)	(125)	-	-	-		-	-	-
1-32-00-563-00		Road Use Agreements	-	-	-	-	-		-	-	-
1-32-00-820-00		Federal Conditional Grants - Ccbf	-	-	(87,809)	(87,809)	-	0%	(87,809)	(87,809)	(87,809)
1-32-00-840-01		Prov Conditional- Msi	(10,500)	(10,500)	(10,500)	(10,500)	-	0%	(10,500)	(10,500)	(10,500)
Total Revenue			**(133,650)**	**(143,710)**	**(289,909)**	**(215,609)**	**74,300**	**26%**	**(215,609)**	**(215,609)**	**(215,609)**
Expense											
2-32-00-110-01		Wages	615,156	591,618	638,000	725,000	87,000	14%	725,000	725,000	725,000
2-32-00-131-00		Er Cont. L.App	51,695	43,686	57,000	57,000	-	0%	57,000	57,000	57,000
2-32-00-132-00		Er Cont.- Cpp	20,565	19,091	30,000	30,000	-	0%	30,000	30,000	30,000
2-32-00-133-00		Er Cont.- Ei	9,146	9,936	10,400	10,400	-	0%	10,400	10,400	10,400
2-32-00-135-00		Benefits Premiums	31,476	30,660	36,000	36,000	-	0%	36,000	36,000	36,000
2-32-00-135-01		Hsa/Wsa Spending Acct	-	8,587	9,000	9,000	-	0%	9,000	9,000	9,000
2-32-00-135-02		Admin Fees Hsa/Wsa	337	504	900	900	-	0%	900	900	900
2-32-00-211-00		Supervisor Training & Travel	5,087	2,193	5,000	5,000	-	0%	5,000	5,000	5,000
2-32-00-211-01		Staff Training & Travel	2,676	187	1,500	1,500	-	0%	1,500	1,500	1,500
2-32-00-214-01		Employees - Inservice Training	-	-	500	500	-	0%	500	500	500
2-32-00-215-00		Freight	-	52	100	100	-	0%	100	100	100
2-32-00-217-00		Telephone Charges	4,004	5,564	4,600	4,600	-	0%	4,600	4,600	4,600
2-32-00-220-00		Advertising	-	-	250	250	-	0%	250	250	250
2-32-00-230-00		Engineering Fees, Survey & Legal Costs -	65	811	10,000	10,000	-	0%	10,000	10,000	10,000
2-32-00-230-01		Engineering Fees - Bridge Inspections	900	7,600	6,000	6,000	-	0%	6,000	6,000	6,000
2-32-00-250-00		Contracted Services - Fleet Tracker	5,028	6,602	9,000	9,000	-	0%	9,000	9,000	9,000
2-32-00-250-01		Office Equipment & Computers	720	2,567	1,500	1,500	-	0%	1,500	1,500	1,500
2-32-00-250-02		Janitorial Services And Supplies	94	351	2,500	2,500	-	0%	2,500	2,500	2,500
2-32-00-251-01		Hired Equipment - General	94,085	38,465	50,000	50,000	-	0%	50,000	50,000	50,000
2-32-00-251-02		Contracted Projects - Roads	11,840	-	70,000	70,000	-	0%	70,000	70,000	70,000
2-32-00-251-04		Contr. Prjts- Line Painting & Sealing	-	-	35,000	35,000	-	0%	35,000	35,000	35,000
2-32-00-251-05		Contracts - Gravel Hauling	-	-	75,000	-	(75,000)	-100%	-	-	-

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-32-00-251-06		Contracted Equipment Repairs	55,078	38,399	60,000	60,000	-	0%	60,000	60,000	60,000
2-32-00-252-02		Hired Equipment - Bridges	440	21,000	30,000	30,000	-	0%	30,000	30,000	30,000
2-32-00-252-01		Contracted Projects - Drainage	-	169	10,000	10,000	-	0%	10,000	10,000	10,000
2-32-00-260-00		Engineering	-	-	-	-	-		-	-	-
2-32-00-261-00		Contracted Projects - Bridges	7,707	12,725	-	-	-		-	-	-
2-32-00-274-00		Insurance Premiums	32,779	34,466	35,000	35,000	-	0%	35,000	35,000	35,000
2-32-00-275-00		Wcb Compensation Coverage	8,071	8,085	7,800	7,800	-	0%	7,800	7,800	7,800
2-32-00-277-00		Membership Fees	-	800	1,000	1,000	-	0%	1,000	1,000	1,000
2-32-00-278-00		Licenses,Registration, Drivers Abstract	399	272	1,200	1,200	-	0%	1,200	1,200	1,200
2-32-00-410-00		Repairs - Damage Caused	-	4,833	1,000	1,000	-	0%	1,000	1,000	1,000
2-32-00-414-00		Roadata Equip. Moves	5,291	3,545	6,250	6,250	-	0%	6,250	6,250	6,250
2-32-00-510-00		Office Sup/ Coffee Sup.& Pub. Rel.	1,569	5,445	2,000	2,000	-	0%	2,000	2,000	2,000
2-32-00-510-02		Culverts	32,707	25,310	48,000	48,000	-	0%	48,000	48,000	48,000
2-32-00-510-03		Blades, Picks	29,615	2,090	55,000	55,000	-	0%	55,000	55,000	55,000
2-32-00-510-04		Signs	3,101	2,138	12,000	12,000	-	0%	12,000	12,000	12,000
2-32-00-511-01		Road Sand Costs	-	-	1,000	1,000	-	0%	1,000	1,000	1,000
2-32-00-511-04		Rip Rap Purchases	4,390	2,500	7,500	7,500	-	0%	7,500	7,500	7,500
2-32-00-512-00		Fuel And Oil	203,048	251,577	250,000	250,000	-	0%	250,000	250,000	250,000
2-32-00-513-00		Dust Control Products	122,451	116,847	130,000	130,000	-	0%	130,000	130,000	130,000
2-32-00-513-01		Gravel Stockpile Project & Exploration	286,180	540,485	630,000	630,000	-	0%	630,000	630,000	630,000
2-32-00-514-00		Purchase Of Goods - Other(Easement, Road	120	400	1,500	1,500	-	0%	1,500	1,500	1,500
2-32-00-515-01		Tire Repairs	36,290	7,885	30,000	30,000	-	0%	30,000	30,000	30,000
2-32-00-519-00		Shop Supplies	4,442	7,053	6,000	6,000	-	0%	6,000	6,000	6,000
2-32-00-520-00		Repairs And Maintenance - General	117,048	96,109	95,000	95,000	-	0%	95,000	95,000	95,000
2-32-00-520-01		Rep & Maint - Buildings	11,705	11,860	10,000	10,000	-	0%	10,000	10,000	10,000
2-32-00-520-21		Rep & Maint- Acetylene & Oxygen Set	977	600	1,000	1,000	-	0%	1,000	1,000	1,000
2-32-00-521-00		Safety Equipment Purchases & Clothing	5,844	1,167	-	-	-		-	-	-
2-32-00-522-00		Public Works - Tools	2,104	-	3,000	3,000	-	0%	3,000	3,000	3,000
2-32-00-523-00		Rental Equipment & Repairs	-	231	500	500	-	0%	500	500	500
2-32-00-541-00		Public Works - Natural Gas	4,891	2,698	5,000	5,000	-	0%	5,000	5,000	5,000
2-32-00-542-00		Public Works - Power	6,120	5,149	7,200	7,200	-	0%	7,200	7,200	7,200
2-32-00-543-00		Public Works - Water/Sewer/Garbage	5,360	3,163	7,200	7,200	-	0%	7,200	7,200	7,200
2-32-00-600-00		Loss/Gain on Asset Disposal	-	-	-	-	-		-	-	-
2-32-00-611-00		Amortization Eng Structures - Public Works	-	-	-	-	-		-	-	-
2-32-00-621-00		Amortization - Bldgs Public Works	-	-	-	-	-		-	-	-
2-32-00-631-00		Amortization - Equip Public Works	1,003,231	1,003,231	1,003,231	1,003,231	-	0%	1,003,231	1,003,231	1,003,231
2-32-00-651-00		Amortization - VehiclesPublic Works	447,573	447,573	447,573	447,573	-	0%	447,573	447,573	447,573
2-32-00-750-02		Transfer To Local Gov'T - S.R. Airport	5,000	5,000	5,000	5,000	-	0%	5,000	5,000	5,000
2-32-00-810-00		Interest Chrgs & Late Fees	-	48	-	-	-		-	-	-
Total Expense			**3,296,401**	**3,431,324**	**3,962,203**	**3,974,203**	**12,000**	0%	**3,974,203**	**3,974,203**	**3,974,203**
						-	-		-	-	-
ADMINISTRATION											
Revenue											
1-12-00-110-00		Contracted Services to Other Groups	(4,400)	-	-	-	-		-	-	-
1-12-00-411-00		Sale Of Tax Cert	(2,625)	(2,100)	(1,200)	(1,200)	-	0%	(1,200)	(1,200)	(1,200)
1-12-00-412-00		Sale Of Maps	(400)	(100)	(400)	(400)	-	0%	(400)	(400)	(400)
1-12-00-413-00		Sale of Asset Sheets	-	-	-	-	-		-	-	-
1-12-00-511-00		Cost of Tax Collection	(4,057)	(460)	-	-	-		-	-	-
1-12-00-557-00		A/R Penalties	(918)	(690)	-	-	-		-	-	-
1-12-00-560-00		House Rent Revenue	(2,810)	-	-	-	-		-	-	-
1-12-00-560-02		Repayment from CPFRC	(16,182)	(4,712)	(5,000)	(5,000)	-	0%	(5,000)	(5,000)	(5,000)
1-12-00-561-00		Brownlee/Office Rental Ckua Radio	(37,575)	(1,260)	(1,260)	(1,260)	-	0%	(1,260)	(1,260)	(1,260)
1-12-00-562-00		Brownlee Government Rent	(16,140)	(40,450)	(48,420)	(48,420)	-	0%	(48,420)	(48,420)	(48,420)
1-12-00-820-00		Federal Conditional Grant	(1,500)	-	(1,500)	-	1,500	100%	-	-	-
1-12-00-840-00		Msi-Prov. Cond.	(49,201)	(49,201)	(49,201)	(49,201)	-	0%	(49,201)	(49,201)	(49,201)
1-12-00-930-00		Transfers from Other Operating	(8,600)	-	(78,332)	(68,332)	10,000	13%	(68,332)	(68,332)	(68,332)
1-12-00-960-00		Recovery of Service to Other Munis	-	-	-	-	-		-	-	-
1-12-00-990-00		Other Revenue	(9,867)	(8,925)	(3,600)	(3,600)	-	0%	(3,600)	(3,600)	(3,600)
Total Revenue			**(154,275)**	**(107,899)**	**(188,913)**	**(177,413)**	**11,500**	6%	**(177,413)**	**(177,413)**	**(177,413)**
Expense											
2-12-00-110-02		Office Staff, Salary	414,150	549,946	641,000	535,000	(106,000)	-17%	535,000	535,000	535,000
2-12-00-110-03		CAO Salary	8,647	-	-	190,000	190,000		190,000	190,000	190,000
2-12-00-131-00		Emplyr Cont. Lapp	30,480	46,033	50,000	50,000	-	0%	50,000	50,000	50,000
2-12-00-132-00		Emplyr Cont.Cpp	15,405	24,610	30,000	30,000	-	0%	30,000	30,000	30,000
2-12-00-133-00		Emplyr Cont. Ei	6,984	8,881	10,000	10,000	-	0%	10,000	10,000	10,000

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-12-00-135-00		Benefit Premiums	27,006	33,043	36,000	36,000	-	0%	36,000	36,000	36,000
2-12-00-135-01		Hsa/Wsa Spending Account	4,778	6,011	10,000	10,000	-	0%	10,000	10,000	10,000
2-12-00-135-02		Admin Fees Hsa/Wsa	353	599	700	700	-	0%	700	700	700
2-12-00-150-00		Election - Salaries Only	3,962	-	1,000	500	(500)	-50%	500	500	500
2-12-00-200-00		Election -Contract Service	900	-	1,000	500	(500)	-50%	500	500	500
2-12-00-211-00		Cao. Travel, Subsistence & Reg	4,603	5,834	6,500	6,500	-	0%	6,500	6,500	6,500
2-12-00-211-02		Office Staff Travel,Subsis., & Reg	1,320	1,079	4,000	4,000	-	0%	4,000	4,000	4,000
2-12-00-214-00		Cao- Training	-	4,211	3,000	4,000	1,000	33%	4,000	4,000	4,000
2-12-00-214-01		Assis Mun. Admin Training	3,494	-	-	-	-		-	-	-
2-12-00-214-02		Office Staff Training	9,522	5,336	10,000	10,000	-	0%	10,000	10,000	10,000
2-12-00-214-03		Board Member Training	-	743	750	-	(750)	-100%	-	-	-
2-12-00-215-00		Freight- Admin	46	90	100	100	-	0%	100	100	100
2-12-00-216-00		Postage - Admin	2,758	1,174	2,500	2,500	-	0%	2,500	2,500	2,500
2-12-00-217-00		Phone/Fax/Internet-Admin	9,265	7,892	10,500	10,500	-	0%	10,500	10,500	10,500
2-12-00-220-00		Office Advertising	1,322	1,461	2,500	2,500	-	0%	2,500	2,500	2,500
2-12-00-220-05		Ratepayer Newsletter	55,579	35,957	27,600	27,600	-	0%	27,600	27,600	27,600
2-12-00-230-00		Legal And Tax Recovery Costs	73,385	64,115	20,000	20,000	-	0%	20,000	20,000	20,000
2-12-00-230-01		Assessment Appeal Expenses	-	-	500	500	-	0%	500	500	500
2-12-00-231-00		Assessor Fees	47,131	-	46,500	46,500	-	0%	46,500	46,500	46,500
2-12-00-232-00		Auditor Fees	22,384	15,525	24,000	24,000	-	0%	24,000	24,000	24,000
2-12-00-250-00		Grounds Maintenance	-	654	1,000	1,000	-	0%	1,000	1,000	1,000
2-12-00-250-01		Equip. & Computer - Contracted Services	72,501	57,829	55,000	55,000	-	0%	55,000	55,000	55,000
2-12-00-250-02		Janitor-Contracted Services	8,400	6,230	8,000	8,000	-	0%	8,000	8,000	8,000
2-12-00-274-00		Insurance Premiums	20,631	22,962	25,000	25,000	-	0%	25,000	25,000	25,000
2-12-00-275-00		Wcb	5,262	7,473	8,000	8,000	-	0%	8,000	8,000	8,000
2-12-00-276-00		Association Fees Aamd&C, Auma, Rma	4,889	4,633	5,700	5,700	-	0%	5,700	5,700	5,700
2-12-00-277-00		Membership & Subscription Fees	5,610	4,763	6,000	6,000	-	0%	6,000	6,000	6,000
2-12-00-280-00		Alberta Land Titles Expenses	105	208	400	400	-	0%	400	400	400
2-12-00-281-00		Taxes, Office And House	3,262	3,138	3,500	3,500	-	0%	3,500	3,500	3,500
2-12-00-299-00		Contr. Ser. -Paper Shred,Security, D.Van	44,520	24,513	30,000	30,000	-	0%	30,000	30,000	30,000
2-12-00-299-01		Cao Contracted Services	217,748	95,238	-	-	-		-	-	-
2-12-00-299-02		CONTRACTED CONSULTATION SERVICES	3,600	43,580	90,000	90,000	-	0%	90,000	90,000	90,000
2-12-00-341-00		Purchases From Prov. Gov. Depart	-	-	-	-	-		-	-	-
2-12-00-450-00		Penny Phasing Out Account	(0)	-	-	-	-		-	-	-
2-12-00-510-00		Purchase Of Misc. Goods (Public Relat	20,553	8,761	15,000	15,000	-	0%	15,000	15,000	15,000
2-12-00-510-01		Canada Day Expenses	3,671	1,813	1,500	1,500	-	0%	1,500	1,500	1,500
2-12-00-510-02		Purchase Of Goods, Janitor & Grounds Sup	627	1,155	2,000	2,000	-	0%	2,000	2,000	2,000
2-12-00-510-03		Admin Coffee/Lunch Room Supplies	678	1,088	1,500	1,500	-	0%	1,500	1,500	1,500
2-12-00-511-00		Election Costs (Purchased Goods Only)	2,961	-	500	500	-	0%	500	500	500
2-12-00-512-00		Meeting Supplies	1,040	1,947	2,500	2,500	-	0%	2,500	2,500	2,500
2-12-00-513-00		Office Supplies	16,735	7,408	15,000	15,000	-	0%	15,000	15,000	15,000
2-12-00-513-01		Leased Office Equipment	2,131	7,729	3,400	3,400	-	0%	3,400	3,400	3,400
2-12-00-514-00		Purchase Computer Software & Enhancement	9,821	8,400	23,850	23,850	-	0%	23,850	23,850	23,850
2-12-00-515-00		Ee It Purchase Repayment Prg	1,437	1,299	1,500	1,500	-	0%	1,500	1,500	1,500
2-12-00-520-00		Purchase Of Office Equipment	9,657	2,146	10,000	10,000	-	0%	10,000	10,000	10,000
2-12-00-520-01		Rep. & Main.-Building & Equip	4,604	93,708	7,000	7,000	-	0%	7,000	7,000	7,000
2-12-00-520-02		Rep. And Maint. - M.D. House	4,774	4,030	6,000	6,000	-	0%	6,000	6,000	6,000
2-12-00-520-03		Rep.& Main. - Fire Hall	-	-	500	500	-	0%	500	500	500
2-12-00-520-04		Md House - Utilities	4,982	3,554	6,500	6,500	-	0%	6,500	6,500	6,500
2-12-00-520-05		Fire Hall Utilities	5,482	4,410	6,000	6,000	-	0%	6,000	6,000	6,000
2-12-00-521-01		Clothing Allowance	-	-	500	500	-	0%	500	500	500
2-12-00-541-00		Admin - Natural Gas	3,618	2,110	4,000	4,000	-	0%	4,000	4,000	4,000
2-12-00-542-00		Admin - Power	9,119	7,634	10,000	10,000	-	0%	10,000	10,000	10,000
2-12-00-543-00		Admin - Water / Sewer / Garbage	1,200	1,305	1,500	1,500	-	0%	1,500	1,500	1,500
2-12-00-544-00		Brownlee Rep & Maint	7,467	1,720	5,000	5,000	-	0%	5,000	5,000	5,000
2-12-00-544-01		Brownlee Utilities	-	1,365	2,000	2,000	-	0%	2,000	2,000	2,000
2-12-00-544-02		Brownlee Janitorial Supplies	-	2,437	250	2,500	2,250	900%	2,500	2,500	2,500
2-12-00-544-03		Brownlee Water & Sewer	-	-	200	200	-	0%	200	200	200
2-12-00-621-00		Amortization - Building	-	-	-	-	-		-	-	-
2-12-00-631-00		Amortization - Equipment	-	-	-	-	-		-	-	-
2-12-00-710-00		Donations To Local Groups & Orgs.	7,441	10,997	11,000	11,000	-	0%	11,000	11,000	11,000
2-12-00-720-00		Donations To Organizations	1,250	3,157	3,000	3,000	-	0%	3,000	3,000	3,000
2-12-00-810-00		Bank Chrgs & Interest Charges	4,386	2,777	3,000	5,000	2,000	67%	5,000	5,000	5,000
2-12-00-815-00		Debit Machine Charges	627	-	2,050	-	(2,050)	-100%	-	-	-
2-12-00-820-00		Investment Expenses	3,316	-	10,000	-	(10,000)	-100%	-	-	-

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-12-00-990-00		Tax Cancellations	-	-	-	-	-		-	-	-
Total Expense			**1,257,577**	**1,264,709**	**1,326,000**	**1,401,450**	**75,450**	**6%**	**1,401,450**	**1,401,450**	**1,401,450**
						-	-		-	-	-
AGRICULTURE SERVICES											
Revenue											
1-61-00-601-00		Shelterbelt Trees	(624)	(756)	(400)	(400)	-	0%	(400)	(400)	(400)
1-61-00-590-00		VSI Current	(1,472)	-	-	-	-		-	-	-
1-61-00-840-00		Prov Conditional Grants	(166,247)	(166,247)	(166,247)	(166,247)	-	0%	(166,247)	(166,247)	(166,247)
Total Revenue			**(168,342)**	**(167,003)**	**(166,647)**	**(166,647)**	**-**	0%	**(166,647)**	**(166,647)**	**(166,647)**
Expense											
2-61-00-110-00		Salary And Wages	83,804	76,883	76,000	80,000	4,000	5%	80,000	80,000	80,000
2-61-00-110-01		Summer Staff Wages	76,635	65,690	85,000	85,000	-	0%	85,000	85,000	85,000
2-61-00-130-00		Fieldman Benefits	2,705	2,632	3,500	3,500	-	0%	3,500	3,500	3,500
2-61-00-131-00		Er- Contribution L.A.P.	7,390	6,325	6,000	6,000	-	0%	6,000	6,000	6,000
2-61-00-132-00		Er - Contr. C.P.P.	6,733	5,711	3,500	3,500	-	0%	3,500	3,500	3,500
2-61-00-133-00		Er - Contribution, E.I.	2,922	2,813	1,100	1,100	-	0%	1,100	1,100	1,100
2-61-00-135-01		Hsa/Wsa Spending Acct	-	1,500	1,500	1,500	-	0%	1,500	1,500	1,500
2-61-00-135-02		Admin Fees Hsa/Wsa	86	150	150	150	-	0%	150	150	150
2-61-00-151-01		Council Member Rem. Div.1	-	1,549	7,500	7,500	-	0%	7,500	7,500	7,500
2-61-00-151-02		Council Member Rem. Div.2	834	-	-	-	-		-	-	-
2-61-00-151-03		Council Member Rem. Div.3	834	-	-	-	-		-	-	-
2-61-00-151-04		Council Member Rem. Div.4	-	-	-	-	-		-	-	-
2-61-00-211-00		Fieldman Mile/Subsis/Reg.	9,085	4,740	15,000	15,000	-	0%	15,000	15,000	15,000
2-61-00-211-01		Mileage&Subsist. Div#1	-	383	2,000	2,000	-	0%	2,000	2,000	2,000
2-61-00-211-02		Mileage&Subsist. Div#2	-	1,245	5,000	5,000	-	0%	5,000	5,000	5,000
2-61-00-211-03		Mileage&Subsist. Div#3	-	-	-	-	-		-	-	-
2-61-00-211-04		Mileage&Subsist. Div#4	425	-	-	-	-		-	-	-
2-61-00-212-00		Board Registration Fees	3,473	-	-	-	-		-	-	-
2-61-00-213-01		Member At Large .Per Div.No. 1	486	2,211	7,900	7,900	-	0%	7,900	7,900	7,900
2-61-00-213-02		Member At Large .Per Div.No. 2	-	-	-	-	-		-	-	-
2-61-00-213-03		Member At Large .Per Div. No.3	1,036	-	-	-	-		-	-	-
2-61-00-213-04		Member At Large .Per Div.No.4	2,469	-	-	-	-		-	-	-
2-61-00-214-00		Fieldman'S Inservice Training	278	-	-	-	-		-	-	-
2-61-00-214-01		Fieldman Training Courses	504	-	-	-	-		-	-	-
2-61-00-214-02		Inspectors Training	421	248	1,500	1,500	-	0%	1,500	1,500	1,500
2-61-00-215-00		Freight	-	-	100	100	-	0%	100	100	100
2-61-00-216-00		Postage	-	-	100	100	-	0%	100	100	100
2-61-00-217-00		Telephone / Fax	2,569	1,186	1,000	1,000	-	0%	1,000	1,000	1,000
2-61-00-217-01		Natural Gas	861	476	1,000	1,000	-	0%	1,000	1,000	1,000
2-61-00-217-02		Power	816	688	1,100	1,100	-	0%	1,100	1,100	1,100
2-61-00-217-03		Water / Sewer / Garbage	-	43	300	300	-	0%	300	300	300
2-61-00-217-04		Office Supplies	770	284	1,200	1,200	-	0%	1,200	1,200	1,200
2-61-00-218-00		V.S.I. Contributions	11,797	12,100	12,000	12,000	-	0%	12,000	12,000	12,000
2-61-00-220-00		Advertising	-	-	200	200	-	0%	200	200	200
2-61-00-230-00		Fusarium Graminearum Reimbursement	83	-	-	-	-		-	-	-
2-61-00-235-00		Legal Fees	-	-	1,500	1,500	-	0%	1,500	1,500	1,500
2-61-00-250-00		Office Equipment & Computers	90	1,215	500	500	-	0%	500	500	500
2-61-00-250-01		Cont. Ser. - Fleet Tracker	866	500	650	650	-	0%	650	650	650
2-61-00-251-00		Hired Equipmen	264	-	1,000	1,000	-	0%	1,000	1,000	1,000
2-61-00-251-02		Contracted Services	3,600	2,000	5,000	5,000	-	0%	5,000	5,000	5,000
2-61-00-274-00		Insurance	5,673	4,877	6,000	6,000	-	0%	6,000	6,000	6,000
2-61-00-275-00		Wcb	2,282	2,063	2,000	2,000	-	0%	2,000	2,000	2,000
2-61-00-277-00		Membership Fees/Reg	1,180	-	-	-	-		-	-	-
2-61-00-278-00		Vehicle Licenses & Permits	-	-	210	210	-	0%	210	210	210
2-61-00-510-00		Misc. Goods/Public Rel	507	676	1,000	1,000	-	0%	1,000	1,000	1,000
2-61-00-512-00		Fuel And Oil	17,245	18,567	20,000	24,000	4,000	20%	24,000	24,000	24,000
2-61-00-518-00		Vehicle & Equipment Repairs	20,939	13,770	20,000	20,000	-	0%	20,000	20,000	20,000
2-61-00-519-00		Rep & Maint Bldgs	54	-	500	500	-	0%	500	500	500
2-61-00-520-00		Rep & Maint. Tires & Supplies	4,288	-	5,000	5,000	-	0%	5,000	5,000	5,000
2-61-00-521-00		Chemical Purchases	1,069	15,427	20,000	20,000	-	0%	20,000	20,000	20,000
2-61-00-521-01		Pest Control Purchases	390	140	1,000	1,000	-	0%	1,000	1,000	1,000
2-61-00-522-00		Tools/Safety Clothing	2,311	364	1,800	1,800	-	0%	1,800	1,800	1,800
2-61-00-523-00		Extension Program-Supplies	170	619	1,500	1,500	-	0%	1,500	1,500	1,500
2-61-00-524-00		Safety Equipment Purchases	-	296	-	-	-		-	-	-
2-61-00-533-00		Roadside Seeding Costs	408	680	1,000	1,000	-	0%	1,000	1,000	1,000

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-61-00-601-00		Shelterbelt Program	448	672	-	-	-		-	-	-
2-61-00-631-00		Amortization - Equipment	135,790	127,390	135,790	135,790	-	0%	135,790	135,790	135,790
2-61-00-651-00		Amortization - Vehicles	66,925	66,925	66,925	66,925	-	0%	66,925	66,925	66,925
2-61-00-720-00		Contr. Individuals & Orgs	8,350	8,865	8,000	8,000	-	0%	8,000	8,000	8,000
2-61-00-810-00		Interest Charges & Bank Fees	-	-	50	50	-	0%	50	50	50
Total Expense			**489,863**	**451,901**	**532,075**	**540,075**	**8,000**	**2%**	**540,075**	**540,075**	**540,075**
						-	-		-	-	-
CEMETERIES											
Revenue											
1-56-00-410-00		Sale Of Plots	(1,125)	-	(500)	(500)	-	0%	(500)	(500)	(500)
1-56-00-590-00		Donations & Other Revenue	-	-	-	-	-		-	-	-
Total Revenue			**(1,125)**	**-**	**(500)**	**(500)**	**-**	**0%**	**(500)**	**(500)**	**(500)**
Expense							**0**				
2-56-00-520-00		Municipal Cemetery - Maintenance	-	-	3,000	3,000	-	0%	3,000	3,000	3,000
2-56-00-520-01		Site Repairs - Ratepayers	-	-	1,000	-	(1,000)	-100%	-	-	-
2-56-00-631-00		Amortization - M&E	-	-	-	-	-		-	-	-
2-56-00-710-00		Capital Funding For Cemetaries	2,500	-	1,200	1,200	-	0%	1,200	1,200	1,200
2-56-00-762-00		Cemetery Operating Funds	3,100	7,500	6,800	6,800	-	0%	6,800	6,800	6,800
Total Expense			**5,600**	**7,500**	**12,000**	**11,000**	**(1,000)**	**-8%**	**11,000**	**11,000**	**11,000**
						-	-		-	-	-
COUNCIL											
Revenue											
1-11-00-410-00		Recovery	-	-	-	-	-		-	-	-
Total Revenue			**-**		**-**	**-**	**-**		**-**	**-**	**-**
Expense							**0**				
2-11-00-130-01		DIV.1 BENEFITS-EB	2,928	4,232	5,000	5,000	-	0%	5,000	5,000	5,000
2-11-00-130-02		DIV.2 BENEFITS-SR	4,590	4,223	5,000	5,000	-	0%	5,000	5,000	5,000
2-11-00-130-03		DIV.3 BENEFITS-TV	4,854	2,572	5,000	5,000	-	0%	5,000	5,000	5,000
2-11-00-130-04		DIV.4 BENEFITS-BS	4,543	4,223	5,000	5,000	-	0%	5,000	5,000	5,000
2-11-00-130-05		DIV 5. BENEFITS-DW	421	4,214	5,000	5,000	-	0%	5,000	5,000	5,000
2-11-00-132-00		C.P.P. - Er Cont.	3,131	3,207	3,000	3,000	-	0%	3,000	3,000	3,000
2-11-00-135-01		Hsa/Wsa Spending Acct	-	1,593	7,500	7,500	-	0%	7,500	7,500	7,500
2-11-00-135-02		Admin Fees Hsa/Wsa	29	159	500	500	-	0%	500	500	500
2-11-00-151-00		DIV. 5 SALARY- DW	-	19,711	20,000	25,000	5,000	25%	25,000	25,000	25,000
2-11-00-151-01		DIV.1 SALARY-EB	16,150	21,741	20,000	25,000	5,000	25%	25,000	25,000	25,000
2-11-00-151-02		DIV. 2 SALARY-SR	30,589	19,681	20,000	25,000	5,000	25%	25,000	25,000	25,000
2-11-00-151-03		DIV. 3 SA;ARY- TV	35,734	23,417	30,000	35,000	5,000	17%	35,000	35,000	35,000
2-11-00-151-04		DIV. 4 SALARY-BS	21,013	19,107	20,000	25,000	5,000	25%	25,000	25,000	25,000
2-11-00-151-05		Board Honorarium	5,035	1,530	5,000	3,000	(2,000)	-40%	3,000	3,000	3,000
2-11-00-211-00		DIV.5 MILE & SUBSIST- DW	497	3,994	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-211-01		DIV.1 MILE & SUBSIST- EB	2,224	5,725	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-211-02		DIV.2 MILE & SUBSIST- SR	7,493	5,305	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-211-03		DIV.3 MILE & SUBSIST- TV	9,418	3,711	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-211-04		DIV.4 MILE & SUBSIST- BS	4,808	955	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-212-00		Regist. Fees	9,803	6,810	10,000	10,000	-	0%	10,000	10,000	10,000
2-11-00-214-00		DIV.5 TRAINING-DW	-	1,293	500	500	-	0%	500	500	500
2-11-00-214-01		DIV.1 TRAINING-EB	395	209	500	500	-	0%	500	500	500
2-11-00-214-02		DIV.2 TRAINING-SR	395	48	500	500	-	0%	500	500	500
2-11-00-214-03		DIV.3 TRAINING-TV	395	1,293	500	500	-	0%	500	500	500
2-11-00-214-04		DIV.4 TRAINING-BS	790	48	500	500	-	0%	500	500	500
2-11-00-274-00		Insurance Coverages	2,233	1,933	2,350	2,350	-	0%	2,350	2,350	2,350
2-11-00-275-00		Wcb	1,490	1,513	1,600	1,600	-	0%	1,600	1,600	1,600
2-11-00-277-00		Membership & Subscription Fees	240	-	240	240	-	0%	240	240	240
2-11-00-500-00		Staff Events	8,281	6,798	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-510-00		Mtg Supplies(Lunches & Snacks)	5,771	5,712	8,000	8,000	-	0%	8,000	8,000	8,000
2-11-00-520-00		Rep & Maint-Cn Computers	-	1,359	2,500	2,500	-	0%	2,500	2,500	2,500
2-11-00-990-00		Misc. Supplies	1,190	1,271	500	500	-	0%	500	500	500
Total Expense			**184,440**	**177,586**	**226,690**	**249,690**	**23,000**	**10%**	**249,690**	**249,690**	**249,690**
						-	-		-	-	-
CULTURE/NARDAM											
Revenue											
1-73-00-100-00		Nardam Revenue	(22,214)	(15,180)	(20,000)	(20,000)	-	0%	(20,000)	(20,000)	(20,000)
Total Revenue			**(22,214)**	**(15,180)**	**(20,000)**	**(20,000)**	**-**	**0%**	**(20,000)**	**(20,000)**	**(20,000)**
Expense											
2-73-00-110-01		Nardam Wages	-	-	-	5,800	5,800		5,800	5,800	5,800

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-73-00-132-00		Nardam Cpp	-	-	-	500	500		500	500	500
2-73-00-133-00		Nardam Ei	-	-	-	200	200		200	200	200
2-73-00-217-00		Internet/Communication	100	772	-	500	500		500	500	500
2-73-00-274-00		Nardam Advertising	1,195	1,360	1,500	1,500	-	0%	1,500	1,500	1,500
2-73-00-220-00		Nardam Insurance	350	-	300	300	-	0%	300	300	300
2-73-00-275-00		Nardam Wcb	-	-	-	-	-		-	-	-
2-73-00-513-00		Nardam Supplies	4,533	580	1,000	1,000	-	0%	1,000	1,000	1,000
2-73-00-514-00		Camp Ground - Repair & Maintenance	12,063	7,848	25,000	25,000	-	0%	25,000	25,000	25,000
2-73-00-520-00		Building Maintenance	1,613	-	500	500	-	0%	500	500	500
2-73-00-542-00		Nardam Power	7,121	6,097	8,000	8,000	-	0%	8,000	8,000	8,000
2-73-00-543-00		Nardam Waste Removal	4,848	2,417	5,000	3,000	(2,000)	-40%	3,000	3,000	3,000
2-74-00-710-00		Culture - Transfers To Local Boards & Ag	9,100	9,100	9,100	9,100	-	0%	9,100	9,100	9,100
2-74-00-710-01		Peace Library System Payments	6,648	6,848	7,000	7,000	-	0%	7,000	7,000	7,000
Total Expense			**47,571**	**35,021**	**57,400**	**62,400**	**5,000**	**9%**	**62,400**	**62,400**	**62,400**
						-	-		-	-	-
DEVELOPMENT											
Revenue											
1-60-00-420-00		Subdivision Application Fees	-	-	(500)	(500)	-	0%	(500)	(500)	(500)
1-60-00-420-01		Subdivision Endorsement Fee	-	-	-	-	-		-	-	-
1-60-00-425-00		Rezoning Application Fee	(300)	-	-	-	-		-	-	-
1-60-00-470-00		Superior Safety Codes Insp. Fees	(4,436)	(2,342)	(2,500)	(2,500)	-	0%	(2,500)	(2,500)	(2,500)
1-60-00-499-00		Sale Of Development Permit Apps	(1,570)	(5,170)	(1,500)	(1,500)	-	0%	(1,500)	(1,500)	(1,500)
Total Revenue			**(6,306)**	**(7,512)**	**(4,500)**	**(4,500)**	**-**	**0%**	**(4,500)**	**(4,500)**	**(4,500)**
Expense							**0**				
2-60-00-162-00		Development Officer Travel	-	-	-	-	-		-	-	-
2-60-00-230-00		Legal	-	13,466	5,000	10,000	5,000	100%	10,000	10,000	10,000
2-60-00-214-00		Training	-	2,867	-	3,000	3,000		3,000	3,000	3,000
2-60-00-250-00		Contracted Services	94,256	71,115	85,000	85,000	-	0%	85,000	85,000	85,000
2-60-00-277-00		Membership Fees	-	150	-	150	150		150	150	150
2-60-00-510-00		Planning - Supplies And Goods	-	650	-	-	-		-	-	-
Total Expense			**94,256**	**88,249**	**90,000**	**98,150**	**8,150**	**9%**	**98,150**	**98,150**	**98,150**
						-	-		-	-	-
ECONOMIC DEVELOPMENT											
Revenue											
1-62-00-990-00		Other Revenue	-	(24,785)	-	-	-		-	-	-
1-62-00-930-00		TRSF FROM OPERATING RESERVES	-	-	(20,000)	-	20,000	100%	-	-	-
Total Revenue			**-**	**(24,785)**	**(20,000)**	**-**	**20,000**	**100%**	**-**	**-**	**-**
Expense											
2-62-00-110-00		Ed Wages	69,101	-	-	-	-		-	-	-
2-62-00-131-00		Ed LAPP	5,879	-	-	-	-		-	-	-
2-62-00-132-00		Ed CPP	3,939	-	-	-	-		-	-	-
2-62-00-133-00		Ed EI	1,508	-	-	-	-		-	-	-
2-62-00-275-00		Ed WCB	1,009	-	-	-	-		-	-	-
2-62-00-135-00		Ed Benefits	5,566	-	-	-	-		-	-	-
2-62-00-211-00		Ed - Travel, Subsistence & Registr	3,256	441	3,000	3,000	-	0%	3,000	3,000	3,000
2-62-00-212-00		Ed - Inservice Training	2,077	-	-	-	-		-	-	-
2-62-00-250-00		Ed - Legal Services	2,288	7,258	3,000	10,000	7,000	233%	10,000	10,000	10,000
2-62-00-277-00		Ed - Assoc. & Membership Fees	711	-	650	650	-	0%	650	650	650
2-62-00-299-01		Ed Contr. Services	1,685	38,802	21,800	1,800	(20,000)	-92%	1,800	1,800	1,800
2-62-00-510-00		Ed - Purchase Of Supplies & Goods	120	329	500	500	-	0%	500	500	500
2-62-00-530-00		Promotional Items	-	4,804	2,000	2,000	-	0%	2,000	2,000	2,000
2-62-00-710-00		Security Program	-	-	-	-	-		-	-	-
Total Expense			**97,140**	**51,634**	**30,950**	**17,950**	**(13,000)**	**-42%**	**17,950**	**17,950**	**17,950**
						-	-		-	-	-
FIRE SERVICES											
Revenue											
1-24-00-840-00		Provincial Condition - MSI/LGFF Operating	(9,827)	(9,827)	(9,827)	(9,827)	-	0%	(9,827)	(9,827)	(9,827)
1-24-00-840-01		Provincial Condition - FRIAA	-	-	-	-	-		-	-	-
Total Revenue			**(9,827)**	**(9,827)**	**(9,827)**	**(9,827)**	**-**	**0%**	**(9,827)**	**(9,827)**	**(9,827)**
Expense							**0**				
2-23-00-750-00		Trsf To Other Local Gov.	194,060	202,183	205,000	205,000	-	0%	205,000	205,000	205,000
2-23-00-621-00		Amortization - Building	-	-	-	-	-		-	-	-
2-24-00-300-00		Purchases From Other Governments	8,484	101,788	8,500	8,500	-	0%	8,500	8,500	8,500
2-25-00-513-00		Rfc-Office Supplies - Xerox	-	-	-	-	-		-	-	-
Total Expense			**202,544**	**303,971**	**213,500**	**213,500**	**-**	**0%**	**213,500**	**213,500**	**213,500**
						-	-		-	-	-

							2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
HEALTH & SAFETY											
Expense											
2-63-00-110-00		Wages	18,925	17,972	25,000	30,000	5,000	20%	30,000	30,000	30,000
2-63-00-130-00		Er Cont. Benefits	627	723	1,000	1,000	-	0%	1,000	1,000	1,000
2-63-00-131-00		Er Cont. Lapp	1,766	1,289	3,000	3,000	-	0%	3,000	3,000	3,000
2-63-00-132-00		Er Cont. Cpp	1,044	793	1,200	1,200	-	0%	1,200	1,200	1,200
2-63-00-133-00		Er Cont. Ei	357	258	400	400	-	0%	400	400	400
2-63-00-211-00		Travel & Subsistance	-	-	1,500	1,500	-	0%	1,500	1,500	1,500
2-63-00-214-00		Auditor Training	-	-	-	-	-		-	-	-
2-63-00-214-02		Staff Training	180	175	3,000	3,000	-	0%	3,000	3,000	3,000
2-63-00-217-04		Office Supplies	2,066	4,032	7,500	7,500	-	0%	7,500	7,500	7,500
2-63-00-250-00		Safety Computer Programs	3,435	3,435	3,500	3,500	-	0%	3,500	3,500	3,500
2-63-00-275-00		Wcb	276	241	325	325	-	0%	325	325	325
2-63-00-512-00		Fuel	-	-	-	-	-		-	-	-
Total Expense			**28,675**	**28,918**	**46,425**	**51,425**	**5,000**	**11%**	**51,425**	**51,425**	**51,425**
						-	-				
MEDICAL CLINIC											
Expense											
2-53-00-250-00		Medical Clinic - Contracted Repairs	6,021	22,949	8,000	8,000	-	0%	8,000	8,000	8,000
2-53-00-621-00		Amortization - Building	-	-	-	-	-		-	-	-
Total Expense			**6,021**	**22,949**	**8,000**	**8,000**	**-**	**0%**	**8,000**	**8,000**	**8,000**
PARKS & RECREATION											
Revenue											
1-72-00-840-00		Rec/Parks Msi Operating Grant	(24,000)	(24,000)	(24,000)	(24,000)	-	0%	(24,000)	(24,000)	(24,000)
Total Revenue			**(24,000)**	**(24,000)**	**(24,000)**	**(24,000)**	**-**	**0%**	**(24,000)**	**(24,000)**	**(24,000)**
Expense											
2-72-00-520-00		Repairs & Maintenance-Parks	10,270	-	5,000	5,000	-	0%	5,000	5,000	5,000
2-72-00-720-00		Recreation - Grants Ind.& Org - Msi Oper	24,500	24,000	24,000	24,000	-	0%	24,000	24,000	24,000
2-72-00-720-01		Rural Crime Watch	-	-	-	-	-		-	-	-
Total Expense			**34,770**	**24,000**	**29,000**	**29,000**	**-**	**0%**	**29,000**	**29,000**	**29,000**
TRANSIT											
Revenue											
1-50-00-100-00		Transit- One Way Fare	(13)	-	-	-	-		-	-	-
1-50-00-110-00		Transit- Round Trip	(13,020)	(14,528)	(6,500)	(6,500)	-	0%	(6,500)	(6,500)	(6,500)
1-50-00-200-00		Transit Pilot Project	(75)	-	-	-	-		-	-	-
1-50-00-513-00		Misc.	-	(38,187)	-	-	-		-	-	-
1-50-00-590-00		Special Transit Bookings/Events	(2,848)	(2,523)	(1,500)	(1,500)	-	0%	(1,500)	(1,500)	(1,500)
1-50-00-990-00		Transit - Misc.	-	-	-	-	-		-	-	-
1-50-00-840-00		Provincial Conditional Grant	-	(57,500)	(57,500)	(57,500)	-	0%	(57,500)	(57,500)	(57,500)
Total Revenue			**(15,955)**	**(112,738)**	**(65,500)**	**(65,500)**	**-**	**0%**	**(65,500)**	**(65,500)**	**(65,500)**
Expense											
2-50-00-110-00		Transit Wages	38,913	28,311	44,000	44,000	-	0%	44,000	44,000	44,000
2-50-00-131-00		Employers LAPP	-	-	-	-	-		-	-	-
2-50-00-132-00		Employers Cont. Cpp	2,131	1,543	2,500	2,500	-	0%	2,500	2,500	2,500
2-50-00-133-00		Employers Contr. Ei	893	646	1,000	1,000	-	0%	1,000	1,000	1,000
2-50-00-135-00		Benefit Premiums	-	-	-	-	-		-	-	-
2-50-00-217-00		Transit - Mobile Cell	816	691	750	750	-	0%	750	750	750
2-50-00-250-01		Fleet Tracker/Comp. Prgs	390	208	480	480	-	0%	480	480	480
2-50-00-274-00		Insurance	2,489	2,020	2,500	2,500	-	0%	2,500	2,500	2,500
2-50-00-275-00		Transit- Wcb	568	413	620	620	-	0%	620	620	620
2-50-00-280-00		Licenses And Permits	-	-	100	100	-	0%	100	100	100
2-50-00-512-00		Fuel And Oil	9,838	10,343	12,000	12,000	-	0%	12,000	12,000	12,000
2-50-00-513-00		Transit-Misc Supplies	2,046	35	3,000	3,000	-	0%	3,000	3,000	3,000
2-50-00-515-01		Tire Repairs	-	-	1,000	1,000	-	0%	1,000	1,000	1,000
2-50-00-520-00		Repair And Maintenance	-	1,333	2,000	2,000	-	0%	2,000	2,000	2,000
2-50-00-651-00		Amortization	67,358	67,358	67,358	67,358	-	0%	67,358	67,358	67,358
Total Expense			**125,443**	**112,902**	**137,308**	**137,308**	**-**	**0%**	**137,308**	**137,308**	**137,308**
DAYCARE SERVICES											
Revenue											
1-70-00-560-00		Daycare Services-Revenue		0		(675,000)	(675,000)		(675,000)	(675,000)	(675,000)
Total Revenue			**-**	**-**	**-**	**(675,000)**	**(675,000)**		**(675,000)**	**(675,000)**	**(675,000)**
Expense											

						2026 vs 2027 Budget		Multi-Year Plan		
GL #	Division	GL Account Description	2025 Actual	2026 Actual	2026 Budget	2027 Budget	$ Change	% Change	2028 Budget	2029 Budget	2030 Budget
2-70-00-250-00		Daycare Services-Expenses		0		675,000	675,000		675,000	675,000	675,000
Total Expense			**-**		**-**	**675,000**	**675,000**		**675,000**	**675,000**	**675,000**
WATER AND WASTE											
Revenue											
1-43-00-413-00		Wm-Indust Waste Fees From R360	(75,011)	-	(65,000)	(65,000)	-	0%	(65,000)	(65,000)	(65,000)
Total Revenue			**(75,011)**	**-**	**(65,000)**	**(65,000)**	**-**	**0%**	**(65,000)**	**(65,000)**	**(65,000)**
Expense											
2-41-00-542-00		Water- Power	1,502	1,283	-	1,500	1,500		1,500	1,500	1,500
2-41-00-621-00		Amortization- Buildings	-	-	-	-	-		-	-	-
2-41-00-750-00		Trsf to Other Gov - SHC	-	-	-	-	-		-	-	-
2-43-00-230-00		Landfill Fees - Waste Works/Ccs	2,671	2,563	3,000	3,000	-	0%	3,000	3,000	3,000
Total Expense			**4,173**	**3,847**	**3,000**	**4,500**	**1,500**	**50%**	**4,500**	**4,500**	**4,500**
						-	-		-	-	-
REQUISITIONS											
Expense											
2-81-00-741-00		Alberta Education - Farmland And Residen	759,124	-	227,532	227,532	-	0%	227,532	227,532	227,532
2-81-00-741-02		Alberta Education- Non Residential	-	615,149	592,666	592,666	-	0%	592,666	592,666	592,666
2-81-00-741-03		Designated Industrial Property	8,075	8,795	8,795	8,795	-	0%	8,795	8,795	8,795
2-81-00-742-01		Rcssd No. 28 - Farmland And Residential	44,077	35,945	46,549	46,549	-	0%	46,549	46,549	46,549
2-81-00-742-02		Rcssd School No. 28 - Non Residential	-	-	1,378	1,378	-	0%	1,378	1,378	1,378
2-81-00-750-00		Seniors Foundation Requisition	28,778	32,828	32,828	32,828	-	0%	32,828	32,828	32,828
2-81-00-750-01		Rcmp Requisition	57,027	-	68,332	68,332	-	0%	68,332	68,332	68,332
Total Expense			**897,082**	**692,717**	**978,080**	**978,080**	**-**	**0%**	**978,080**	**978,080**	**978,080**
TRANSFERS TO RESERVES											
Expense											
2-97-00-761-00		Transfer To Operating Contingency Reser	-	-	-	-	-		-	-	-
2-97-00-762-00		Transfer To Capital Contingency Reserve	-	-	492,396	262,496	(229,900)	-47%	262,496	262,496	262,496
Total Expense			**-**	**-**	**492,396**	**262,496**	**(229,900)**		**262,496**	**262,496**	**262,496**

TOTAL REVENUE	(5,542,749)	(8,176,377)	(6,424,151)	(6,993,351)	(569,200)	-9%	(6,993,351)	(6,993,351)	(6,993,351)
TOTAL EXPENSE	6,772,272	6,697,228	8,145,027	8,714,227	569,200	7%	8,714,227	8,714,227	8,714,227
LESS AMORTIZATION PUBLIC WORKS EQUIP+VEHICLES	-	-	(1,450,803)	(1,450,803)			(1,450,803)	(1,450,803)	(1,450,803)
LESS AMORTIZATION ASB WORKS EQUIP+VEHICLES	-	-	(202,715)	(202,715)			(202,715)	(202,715)	(202,715)
LESS AMORTIZATION TRANSIT	-	-	(67,358)	(67,358)			(67,358)	(67,358)	(67,358)
TOTAL EXPENSE LESS AMORTIZATION	-	-	6,424,151	6,993,351			6,993,351	6,993,351	6,993,351
NET OPERATING SURPLUS / (DEFICIT)	(1,229,522)	1,479,149	0	0	-		0	0	0
ACCUMULATED SURPLUS / (DEFICIT)	(1,229,522)	1,479,149	0	0	-		0	0	0

MUNICIPAL DISTRICT OF SPIRIT RIVER NO. 133

MEETING: RM-20-26
MEETING DATE: November 25th , 2026
ORIGINATED BY: Elena De Leon, CFO
TITLE: 2027 Interim Capital Budget

Background

Administration is presenting the proposed 2027 Interim Capital Budget for Council's review and approval. The interim budget identifies capital projects and anticipated funding needed at the start of the year, while allowing the Municipality to continue planning for its longer-term infrastructure and equipment needs.

Recommendation

That Council approve the 2027 Interim Capital Budget as presented, with the understanding that a detailed review and any proposed amendments will be brought forward during the 2027 final budget process.

Or

That Council directs administration accordingly

Attachment: Proposed 2027 Interim Capital Budgets

Municipal District No.133 2027-2032 INTERIM CAPITAL BUDGET

EXPENDITURE & DIVISION	2027	2028	2029	2030	2031	2032
New Grader (32)	$ 750,000.00					
Gravel Crush 25,000 Ton (32)	$ 551,250.00	$ 551,250.00	$ 551,250.00	$ 551,250.00	$ 551,250.00	$ 551,250.00
New Side By Side with Sprayer Extention Replacement 2008 Kawasaki Mule (61) & Honda Quad (61)	$ 35,000.00					
Replacement 2007 International Box Truck (32)		$ 300,000.00				
John Deere 6175r Tractor		$ 280,000.00				
Kubota M7 Tractor (61)			$ 280,000.00			
TOTALS CAPITAL EXPENDITURES	$ 1,336,250.00	$ 1,131,250.00	$ 831,250.00	$ 551,250.00	$ 551,250.00	$ 551,250.00
REVENUE	**2027**	**2028**	**2029**	**2030**	**2031**	**2031**
Capital Reserves	-$ 567,000.00	-$ 560,000.00	-$ 280,000.00			
Capital Grants (LGFF/CCBF)	-$ 551,250.00	-$ 551,250.00	-$ 551,250.00	-$ 551,250.00	-$ 551,250.00	-$ 551,250.00
Proceeds from old asset Sale	-$ 218,000.00	-$ 20,000.00				
TOTALS CAPITAL REVENUES	-$ 1,336,250.00	-$ 1,131,250.00	-$ 831,250.00	-$ 551,250.00	-$ 551,250.00	-$ 551,250.00
TOTAL NET CAPITAL	$ -	$ -	$ -	$ -	$ -	$ -

Central Peace FCSS
Minutes
Oct 13 2026
Peace Wapiti Sub office council room
6:30pm

In Attendance:

Chair: Rhonda Yurchyshyn	Town of Spirit River, Member at large
Pat Sydoruk	MD of Spirit River, Member at large
Anne Silvius	Village of Rycroft, Member at large
Evelyn Bzowy	MD of Spirit River #133 Council
Tammy Yaremko	Town of Spirit River Council
Nelson Kitchen	Birch Hills County Council
Dianne Nellis	Town of Spirit River, Member at large
Tamara Babcock	Village of Rycroft Council

Staff: Shelley Loroff FCSS Coordinator

1. Welcome
2. Call the meeting to order: Chair Rhonda Yurchyshyn called the meeting to order at 6:29 p.m.
3. Approval of
   a. Agenda: **Motion 71-26** Pat Sydoruk moves to accept the agenda with the addition of 6d: Birch Hills Agreement and 7a In camera wage Grid. **Carried**
   b. Minutes: **Motion 72-26** Ann Silvius moves the minutes as corrected; RETA is changed to PREDA under MD of Spirit River updates. **Carried**
   c. Coordinators Report: Shelley Loroff presented the coordinators report and answered questions **Motion 73-26** Tamara Babcock moves to accept the coordinators report. **Carried**
4. Financial
   a. Financial Report: Shelley Loroff presented the financial report and answered any questions. **Motion 74-26** Evelyn Bzowy moves the financial reports as presented seconded by Ann Silvius **Carried**
5. Business arising from the minutes:
   a. Policies: The result of the electronic vote were presented **Motion 75-26** Tammy Yaremko moves to approve the policy ratification by electronic vote and there by approving the policies. **Carried**
   b. Budget: Shelley Loroff presented the draft budget and discussion took place. The board would like the final intern budget sent to them ASAP and brought back to the next meeting. **Motion 76-26** Evelyn Bzowy moves that the budget is for information and that it be brought back to the next meeting. **Carried**

6. New business
    a. Conference bursary: Shelley Loroff informed the board that $600 was received as a bursary from FCSSAA to offset the cost of the November conference
    b. Christmas Hours: Discussion took Place on office hours over Christmas. **Motion 77-26** Dianne Nellis moves that the office will be closed Dec 24 at noon, closed Dec 25 and Dec 28, reopen Dec 29,30 and closing Dec 31 at noon, closed Jan 1 and reopen Jan 4 for regular hours. Seconded by Tammy Yaremko. **Carried**
    c. Red Silhouette: Shelley Loroff explained that November is domestic violence month and FCSS staff would like to make plywood cutouts and place in communities to promote awareness. **Motion 78-26** Pat Sydoruk moves that up to $500 be spent to purchase supplies to make 4 silhouettes. Tamara Babcock Seconded. **Carried**
    d. Birch Hills Agreement: FCSS staff met with Birch Hills CAO on Oct 8 to discuss the agreement. Shelley Loroff presented the amended agreement. **Motion 79-26** Tammy Yaremko moves the amended agreement and directs staff to send it to Birch Hills CAO. Nelson Kitchen seconded. **Carried**
7. In Camera: **Motion 80-26** Pat Sydoruk moves that the board goes in camera at 8:09pm **Carried.** Shelley Loroff left at 8:10 pm **Motion 81-26** Tammy Yaremko moves that the board move into regular session at 9:11 pm. **Carried**
   Motion 82-26 Tammy Yaremko moves to approve the amended wage grid. Ann Silvius seconded. **Carried. Motion 83-26** Nelson Kitchen moves to move the coordinators wage up to step 2 and add 3 paid flex days /annum that must be used in the calendar year, subject to coordinators review. Evelyn Bzowy seconded. **Carried. Motion 84-26** Diane Nellis moves to allow the coordinator to carry unused vacation days over to the following year but must be used by March 31 of that year. Pat Sydoruk seconded. **Carried**
8. Correspondence:
9. Council updates:
    a. MD of Spirit River: The weeping tile around the administration building needed to be redone. Policies are being redone
    b. Town of Spirit River: strategic planning is this week, pressure releasing valves are being done.
    c. Village of Rycroft: Paving in front of Merry pioneers
    d. Birch Hills: Repairs of Eaglesham community hall are happening.
10. Next meeting date: Nov 10, 2026 at Peace Wapiti Public School Division at 6:30 pm
11. Adjournment: meeting was adjourned at 9:31 pm

RH
Chair

Shelley Loroff
Recording secretary

Nov 17/2026
Date

Nov 17/2026
Date

FCSS: 60 years of Partnership

Working together since 1966

For 60 years, the Government of Alberta, municipalities and Metis Settlements have worked together through Family and Community Support Services to support locally designed preventive social services.



A partnership built on local needs (funding split)

80% Government of Alberta

20% Participating municipalities and Metis Settlements

Provincial support. Local decisions.

Municipalities and Metis Settlements determine how FCSS funding supports local priorities within the program mandate.

FCSS across Alberta

195 local FCSS programs

306 municipalities served, including all eight Metis Settlements

98% of Albertans have access to FCSS services

Prevention at the community level

FCSS supports two levels of prevention:

Primary prevention: Addresses root causes before problems develop. Examples can include parenting and employability workshops.

Secondary prevention: Provides early intervention when challenges begin to emerge. An example is short-term counselling.

FCSS-supported services may include:

- youth mentorship initiatives
- caregiver programs
- supports that help seniors remain independent and connected

54,000+ VOLUNTEERS

1.5 million+ VOLUNTEER HOURS

More than 54,000 volunteers contributed more than 1.5 million hours through FCSS-supported programs.

60 years of partnership

Provincial support. Local leadership. Strong community connections.

Thank you to the municipalities, Metis Settlements, FCSS staff, volunteers, boards, community organizations and partners who contribute to FCSS in communities across Alberta.

Learn more about FCSS at family and community support services

Family and community support services
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Alberta

RECEIVED
NOV 12 2026
M.D. of Spirit River

October 1, 2026

Dear Valued Customer,

Over the past year, R360 Environmental Solutions Canada Inc. (R360) has continued to invest in the facilities, equipment, and people that support reliable oilfield waste management services across Western Canada.

In 2026, we again allocated significant sustaining and growth capital to our core operating areas, with a focus on infrastructure improvements, equipment upgrades, and capacity in regions experiencing strong customer demand. These investments help us maintain the reliability, efficiency, safety, and service quality our customers expect.

At the same time, we continue to experience higher costs across our operations, including labour, maintenance, materials, transportation, utilities, and regulatory compliance. While we remain focused on managing these pressures responsibly, a modest rate adjustment is necessary to support continued investment and maintain the level of service our customers rely on.

Please accept this letter as notification that our new rates will take effect on November 1st, 2026, at most R360 locations. Adjustments will vary by product line and location across our operational network. These changes apply to customers who do not have a contracted rate sheet or Master Service Agreement (MSA) in place with R360.

We are providing notice this fall to support your budgeting process and allow time to plan for the change.

Barring any unforeseen and significant increases in operating costs, R360 intends to maintain these rates for the following 12 months. This approach reflects our commitment to transparency and gives you greater clarity and predictability when planning your waste management costs.

R360 strives to be more than a service provider; we aim to be a responsive and reliable partner. We remain committed to listening to your feedback, adapting to your evolving needs, and delivering safe, efficient waste management solutions with transparency and accountability.

Please direct any questions or comments regarding this change to our customer service team at 1 (855) 591-5360 or Sales@r360canada.com.

Thank you for your continued business and trust. We value our partnership and look forward to supporting your operations in the year ahead.

Sincerely,

Dave Engel
President, R360 Canada
www.r360canada.com

From: AGI Weeds on Wellsites <agi.weedsonwellsites@gov.ab.ca>
Sent: Wednesday, November 18, 2026 8:24 AM
Subject: Weeds on Wellsites - Weed and Pest Compliance Survey - Interested Stakeholders

Good morning,

On May 1, 2026, amendments to the Oil and Gas Conservation Regulation under the Oil and Gas Conservation Act authorized the Alberta Energy Regulator (AER) to issue Reasonable Care and Measures (RCAM) Orders for noxious weeds, prohibited noxious weeds, and pests on AER-regulated well and facility sites.

To implement the regulation, the AER established a referral process enabling municipal inspectors to request an RCAM Order when local compliance options have been exhausted, such as when an oil and gas company fails to comply with a written weed control notice. The process includes defined referral criteria, an online **Weed and Pest Referral – Evidence Submission Form**, a dedicated intake mailbox (weed.control@aer.ca), and guidance on the information required to support an RCAM Order **Weed and Agricultural Pest Compliance | Alberta Energy Regulator**. Where an RCAM Order has been issued, municipal inspectors may also provide evidence to support closure or appeal processes.

Alberta Agriculture and Irrigation, the AER, and the Orphan Well Association (OWA) also developed a referral process for orphaned sites, working proactively with municipalities to identify noxious weeds, prohibited noxious weeds, and pests. Weed control activities were supported through the OWA operating budget. In addition, the AER issued a blanket RCAM Order to the OWA to support efficient weed and pest management.

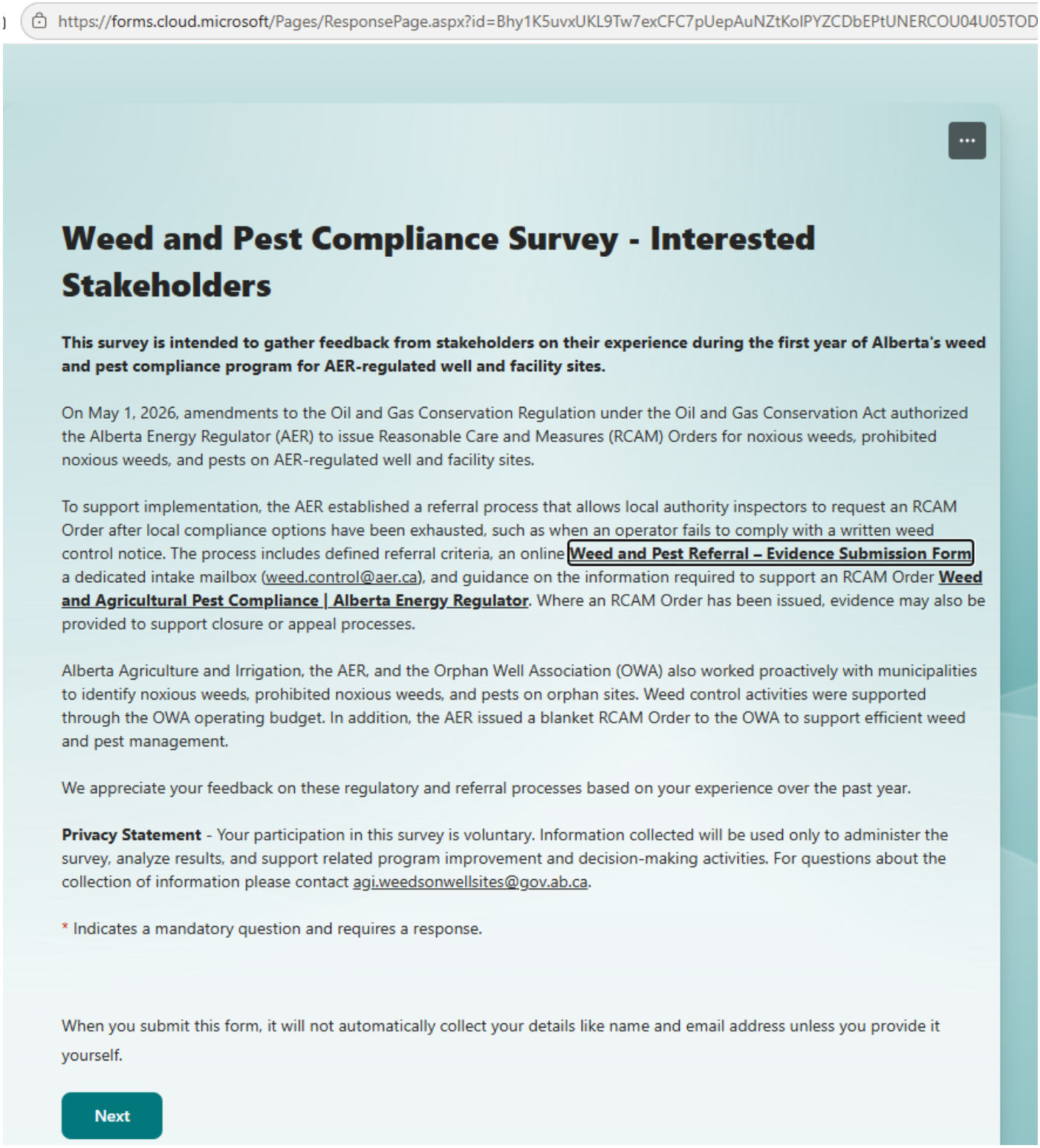
So please see survey link below which is intended to gather feedback from various stakeholders such as farmers, landowners, ASB members, municipal elected officials and chief administrative officers on their experience during the first year of Alberta's weed and pest compliance program for AER-regulated well and facility sites. Your

participation in this survey is voluntary and any information collected will be used only to administer the survey, analyze results, and support related program improvement and decision-making activities for 2027.

Weed and Pest Compliance Survey - Interested Stakeholders – Fill out form

The closing date to fill out and submit a survey response is **November 29, 2026 by 11:45 pm**. We appreciate your feedback and continued support! Please feel free to forward the survey link to any interested participants. For questions or concerns please contact agi.weedsonwellsites@gov.ab.ca.

Classification: Protected A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Weed and Pest Compliance Survey - Interested Stakeholders
This survey is intended to gather feedback from stakeholders on their experience during the first year of Alberta's weed and pest compliance program for AER-regulated well and facility sites.
On May 1, 2026, amendments to the Oil and Gas Conservation Regulation under the Oil and Gas Conservation Act authorized the Alberta Energy Regulator (AER) to issue Reasonable Care and Measures (RCAM) Orders for noxious weeds, prohibited noxious weeds, and pests on AER-regulated well and facility sites.
To support implementation, the AER established a referral process that allows local authority inspectors to request an RCAM Order after local compliance options have been exhausted, such as when an operator fails to comply with a written weed control notice. The process includes defined referral criteria, an online Weed and Pest Referral – Evidence Submission Form a dedicated intake mailbox (weed.control@aer.ca), and guidance on the information required to support an RCAM Order Weed and Agricultural Pest Compliance | Alberta Energy Regulator. Where an RCAM Order has been issued, evidence may also be provided to support closure or appeal processes.
Alberta Agriculture and Irrigation, the AER, and the Orphan Well Association (OWA) also worked proactively with municipalities to identify noxious weeds, prohibited noxious weeds, and pests on orphan sites. Weed control activities were supported through the OWA operating budget. In addition, the AER issued a blanket RCAM Order to the OWA to support efficient weed and pest management.
We appreciate your feedback on these regulatory and referral processes based on your experience over the past year.
Privacy Statement - Your participation in this survey is voluntary. Information collected will be used only to administer the survey, analyze results, and support related program improvement and decision-making activities. For questions about the collection of information please contact agi.weedsonwellsites@gov.ab.ca.
* Indicates a mandatory question and requires a response.
When you submit this form, it will not automatically collect your details like name and email address unless you provide it yourself.
Next